

ATCO LTD. FINANCIAL INFORMATION

FOR THE SIX MONTHS ENDED June 30, 2021



With approximately 6,200 employees and assets of \$22 billion, ATCO is a diversified global corporation with investments in the essential services of: Structures & Logistics (workforce and residential housing, innovative modular facilities, construction, site support services, workforce lodging services, facility operations and maintenance, defence operations services, and disaster and emergency management services); Utilities (electricity and natural gas transmission and distribution, international electricity operations, and international natural gas distribution); Energy Infrastructure (electricity generation, energy storage and industrial water solutions); Retail Energy (electricity and natural gas retail sales); Transportation (ports and transportation logistics); and Commercial Real Estate.

TRACK RECORD OF DIVIDEND GROWTH



^{*} On July 22, 2021, ATCO declared a third quarter dividend of 44.83 cents per share, or \$1.79 per share annualized.

DIVERSIFIED ESSENTIAL SERVICES

ATCO's investments put us at the forefront of global trends. We deliver the enduring essentials required for a healthy global economy.



ATCO AT A GLANCE

| 74-year history in more than 100 count | tries |
|---|--|
| "A-" rating by Standard & Poor's; "A" (I | ow) rating by DBRS Limited |
| Total Assets | \$22 Billion |
| Modular Building Manufacturing Locations | 6 Globally (1 Canada, 1 United States, 2 Australia, 1 Chile, 1 Mexico) |
| Electric Powerlines | 75,000 kms |
| Pipelines | 64,000 kms |
| Power Generation Operated Power Generation Owned | 398 MW * 294 MW * |
| Water Infrastructure Capacity | 85,200 m3/d ** |
| Natural Gas Storage Capacity | 52 PJ *** |
| Natural Gas Liquids Capacity | 400,000 m3 **** |
| Ports and Port Operations | 17 Ports, 3 Port Operation Services |

^{*}megawatts, name plate capacity, includes ownership of subsidiaries ***petajoules

ATCO SHARE INFORMATION

| Common Shares (TSX): ACO.X, ACO.Y | |
|---|-----------------|
| Market Capitalization | \$5 billion * |
| Weighted Average Common Shares Outstanding | 114.2 million * |

^{*}As of June 30, 2021

It is important for prospective owners of ATCO shares to understand that ATCO is a diversified group of companies principally controlled by Sentgraf, a Southern family holding company. It is also important for present and prospective share owners to understand that the ATCO share registry has both Class I Non-Voting (ACO.X) and Class II Voting (ACO.Y) common shares.

GLOBAL GROWTH



- Canadian Utilities, Structures & Logistics, Commercial Real Estate and ASHCOR
- **Neltume Ports**
- Canadian Utilities
- Neltume Ports, Structures & Logistics, and Canadian Utilities
- Structures & Logistics and **Neltume Ports**
- Canadian Utilities and Structures & Logistics

We continue to grow and expand our international business

Adjusted earnings are earnings attributable to Class I and Class II Shares after adjusting for the timing of revenues and expenses associated with rate-regulated activities and unrealized gains or losses on mark-to-market forward and swap commodity contracts. Adjusted earnings also exclude one-time gains and losses, impairments, and items that are not in the normal course of business or a result of day-to-day operations. Certain statements in this document contain forward-looking information. Please refer to our forward-looking information disclaimer in ATCO's management's discussion and analysis for more information.

^{**}cubic metres per day ****cubic metres

Q2 2021 RESULTS

CONSOLIDATED REVENUES

\$938 M \$970 M O2 2020 O2 2021

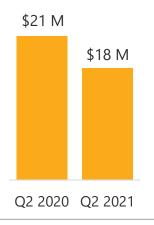
CONSOLIDATED ADJUSTED EARNINGS



STRUCTURES & LOGISTICS

- Lower earnings were mainly due to ATCO Structures' lower workforce housing trade sale
 activity in Canada, Australia and the United States (US). Lower adjusted earnings were
 partially offset by ATCO Structures' higher space rental activity in Canada, Australia and the
 US, and ATCO Frontec's recently awarded workforce housing service contract for the Trans
 Mountain Expansion project.
- Awarded a \$13 million supportive housing contract in Vernon, BC for a four-story, 61-unit building. This is our sixth affordable housing project. Site work and manufacturing for this project is expected to commence in the third quarter of 2021.
- Awarded a supply contract with a mining client in Nunavut for a 276-bed accommodation complex. The project involved the deployment of fleet product which was repurposed to withstand the environment in the region and was fully delivered in July 2021.

ADJUSTED EARNINGS



NELTUME PORTS

- Higher adjusted earnings were mainly due to unplanned equipment maintenance activity at the Puerto Mejillones port in 2020, and higher volumes in 2021 across our portfolio of ports.
- Held a grand opening on June 2, 2021 for the AutoMobile International Terminal, a 50/50
 joint venture (JV) partnership with Terminal Zarate in Mobile, Alabama. The terminal is now
 in service and primarily supports the import and export requirements of the automotive
 market in the US.

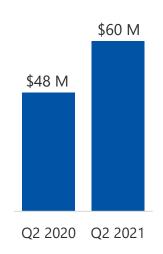
ADJUSTED EARNINGS



CANADIAN UTILITIES

- Higher earnings were mainly due to contributions from International Electricity Operations, a higher inflation rate in International Natural Gas Distribution, and cost efficiencies, partially offset by the impact of the Electricity Transmission 2018-2019 General Tariff Application Compliance Filing decision received in the second quarter of 2021, which relates to prior periods.
- Received a decision from the Alberta Utilities Commission approving the acquisition of the 131-km Pioneer Pipeline for the purchase price and associated integration costs of \$265 million.
- LUMA Energy commenced operations on June 1, 2021 under the Supplemental Agreement to its 15-year contract to modernize and operate Puerto Rico's electricity transmission and distribution system after successful completion of the one-year transition period.
- Announced a partnership with Suncor Energy in May 2021 to collaborate on early-stage design and engineering of a clean hydrogen project near Fort Saskatchewan, Alberta. A sanctioning decision for the project is expected in 2024.

ADJUSTED EARNINGS





2021 SECOND QUARTER FINANCIAL INFORMATION

INVESTOR FACT SHEET

MANAGEMENT'S DISCUSSION AND ANALYSIS

UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

FOR THE SIX MONTHS ENDED JUNE 30, 2021

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ATCO LTD. MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR THE SIX MONTHS ENDED JUNE 30, 2021

This Management's Discussion and Analysis (MD&A) is meant to help readers understand key operational and financial events that influenced the results of ATCO Ltd. (ATCO, our, we, us, or the Company) during the six months ended June 30, 2021.

This MD&A was prepared as of July 28, 2021, and should be read with the Company's unaudited interim consolidated financial statements for the six months ended June 30, 2021. Additional information, including the Company's previous MD&As, Annual Information Form (2020 AIF), and audited consolidated financial statements for the year ended December 31, 2020, is available on SEDAR at www.sedar.com. Information contained in the 2020 MD&A is not discussed in this MD&A if it remains substantially unchanged.

The Company is controlled by Sentgraf Enterprises Ltd. and its controlling share owner, the Southern family. The Company includes controlling positions in Canadian Utilities Limited (Canadian Utilities or CU) (53.0 per cent ownership), ATCO Structures & Logistics Ltd. (ATCO Structures & ATCO Frontec) (100 per cent ownership), ATCO Land and Development Ltd. (100 per cent ownership), and ASHCOR Technologies Ltd. (100 per cent ownership). The Company also has a non-controlling equity investment in Neltume Ports S.A. (Neltume Ports) (40 per cent ownership). Throughout this MD&A, the Company's earnings attributable to Class I and Class II Shares and adjusted earnings are presented after non-controlling interests.

Terms used throughout this MD&A are defined in the Glossary at the end of this document.

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PERFORMANCE OVERVIEW

FINANCIAL METRICS

The following chart summarizes key financial metrics associated with our financial performance.

| | | Three Mo | nths Ended June 30 | | Six Mo | nths Ended June 30 |
|---|---------|----------|-----------------------|---------|---------|-----------------------|
| (\$ millions, except per share data and outstanding shares) | 2021 | 2020 | Change | 2021 | 2020 | Change |
| Key Financial Metrics | | | | | | |
| Revenues | 970 | 938 | 32 | 2,042 | 1,994 | 48 |
| Adjusted earnings (loss) (1) | 80 | 70 | 10 | 199 | 176 | 23 |
| Structures & Logistics | 18 | 21 | (3) | 32 | 28 | 4 |
| Neltume Ports | 3 | 2 | 1 | 6 | 5 | 1 |
| ATCO Corporate & Other | (1) | (1) | _ | _ | _ | _ |
| Canadian Utilities Limited | | | | | | |
| Utilities | 65 | 57 | 8 | 171 | 156 | 15 |
| Energy Infrastructure | 4 | 2 | 2 | 9 | 5 | 4 |
| Canadian Utilities Corporate & Other | (9) | (11) | 2 | (19) | (18) | (1) |
| Adjusted earnings (\$ per share) (1) | 0.70 | 0.61 | 0.09 | 1.74 | 1.54 | 0.20 |
| Earnings attributable to Class I and Class II Shares | 12 | 45 | (33) | 95 | 132 | (37) |
| Earnings attributable to Class I and Class II Shares (\$ per share) | 0.10 | 0.39 | (0.29) | 0.83 | 1.15 | (0.32) |
| Cash dividends declared per Class I and Class II Share (cents per share) | 44.83 | 43.52 | 1.31 | 89.66 | 87.04 | 2.62 |
| Funds generated by operations (1) | 414 | 378 | 36 | 905 | 894 | 11 |
| Capital investment (1) | 507 | 226 | 281 | 760 | 529 | 231 |
| Other Financial Metrics | | | | | | |
| Weighted average Class I and Class II Shares outstanding (thousands): | | | | | | |
| Basic | 114,184 | 114,411 | (227) | 114,243 | 114,382 | (139) |
| Diluted | 114,500 | 114,682 | (182) | 114,526 | 114,700 | (174) |

⁽¹⁾ Additional information regarding these measures is provided in the Non-GAAP and Additional GAAP Measures section of this MD&A.

REVENUES

Revenues for the second quarter of 2021 were \$970 million, \$32 million higher than the same period in 2020. Higher revenues were mainly due to improved performance at ATCOenergy resulting from higher electricity and natural gas commodity prices associated with floating rate energy contracts.

ADJUSTED EARNINGS

Our adjusted earnings in the second quarter of 2021 were \$80 million or \$0.70 per share, compared to \$70 million or \$0.61 per share for the same period in 2020.

Higher adjusted earnings in the second quarter of 2021 were mainly due to earnings from International Electricity Operations related to ongoing transition work and the commencement on June 1, 2021 under the Supplemental Agreement to LUMA Energy's 15-year contract to modernize and operate Puerto Rico's electricity transmission and distribution (T&D) system. Higher earnings were also due to a return to more stable levels of inflation in Australia, which positively impacted earnings in International Natural Gas Distribution.

Adjusted Earnings (\$ Millions)



Additional detail on the financial performance of our business units is discussed in the Business Unit Performance section of this MD&A.

EARNINGS ATTRIBUTABLE TO CLASS I AND CLASS II SHARES

Earnings attributable to Class I and Class II Shares were \$12 million in the second quarter of 2021, \$33 million lower compared to 2020. Earnings attributable to Class I and Class II Shares include timing adjustments related to rate-regulated activities, unrealized gains or losses on mark-to-market forward and swap commodity contracts, one-time gains and losses, impairments, and items that are not in the normal course of business or a result of day-to-day operations. These items are not included in adjusted earnings.

More information on these and other items is included in the Reconciliation of Adjusted Earnings to Earnings Attributable to Class I and Class II Shares section of this MD&A.

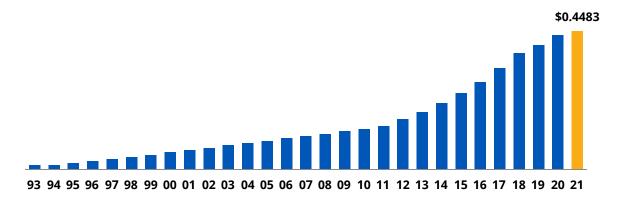
FUNDS GENERATED BY OPERATIONS

Funds generated by operations were \$414 million in the second quarter of 2021, \$36 million higher compared to the same period in 2020. The increase was mainly due to higher customer contributions for Canadian Utilities' Electricity Transmission and International Natural Gas Distribution capital investments, partially offset by the timing of certain revenues and expenses.

COMMON SHARE DIVIDENDS

Dividends paid to Class I and Class II share owners totaled \$52 million in the second quarter of 2021. On July 22, 2021, the Board of Directors declared a third quarter dividend of 44.83 cents per share.

Quarterly Dividend Rate 1993 - 2021 (dollars per share)

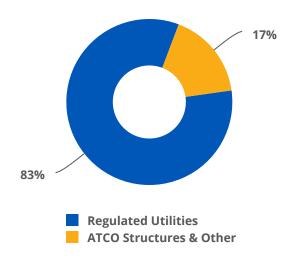


CAPITAL INVESTMENT

Total capital investment of \$507 million and \$760 million in the second quarter and first six months of 2021 was \$281 million and \$231 million higher compared to the same periods in 2020 mainly due to Canadian Utilities' acquisition of the Pioneer Pipeline in Natural Gas Transmission, and the strategic purchase of development lands by ATCO Land & Development.

Capital spending in Canadian Utilities' Regulated Utilities accounted for 83 per cent of total capital invested in the first six months of 2021. The remaining 17 per cent invested largely included the strategic purchase of development lands by ATCO Land & Development.





BUSINESS UNIT PERFORMANCE



REVENUES

Structures & Logistics revenues of \$181 million and \$348 million in the second quarter and first six months of 2021 were \$20 million and \$24 million lower than the same periods in 2020 mainly due to ATCO Structures' lower workforce housing trade sale activity in 2021 in Canada and Australia, and the completion of manufacturing work on ATCO Structures' LNG Canada Cedar Valley Lodge project in the second quarter of 2020. Lower revenues were partially offset by ATCO Structures' space rental performance, recently awarded ATCO Frontec workforce housing service contracts for the Trans Mountain and China Lake Military Rebuild projects, and ongoing Disaster & Emergency Management response projects.

ADJUSTED EARNINGS

| | Three Months Ended June 30 | | | | | Nonths Ended June 30 |
|------------------------------|-------------------------------|------|--------|------|------|-------------------------|
| (\$ millions) | 2021 | 2020 | Change | 2021 | 2020 | Change |
| ATCO Structures | 16 | 21 | (5) | 29 | 28 | 1 |
| ATCO Frontec | 2 | _ | 2 | 3 | _ | 3 |
| Total Structures & Logistics | 18 | 21 | (3) | 32 | 28 | 4 |

Structures & Logistics recorded adjusted earnings of \$18 million in the second quarter of 2021, \$3 million lower than the same period in 2020. Lower earnings were mainly due to ATCO Structures' lower workforce housing trade sale activity in Canada, Australia and the United States (US). Lower adjusted earnings were partially offset by ATCO Structures' higher space rental activity in Canada, Australia, and the US, and ATCO Frontec's recently awarded workforce housing service contract for the Trans Mountain Expansion project.

Structures & Logistics recorded adjusted earnings of \$32 million in the first six months of 2021, \$4 million higher than the same period in 2020. Higher earnings were mainly due to ATCO Structures' higher space rental activity and higher occupancy at ATCO Frontec's Site C camp. Higher earnings were partially offset by lower ATCO Structures workforce housing trade sale activity in Canada, Australia and the US.

ATCO STRUCTURES

ATCO Structures manufactures, sells and leases transportable workforce housing, residential housing, and space rental products. Space rentals sells and leases mobile office trailers in various sizes and floor plans to suit our customers' needs. Workforce housing delivers modular workforce housing worldwide, including short-term and permanent modular construction, pre-fabricated and relocatable modular buildings.

ATCO Structures recorded adjusted earnings of \$16 million in the second quarter of 2021, \$5 million lower than the same period in 2020 mainly due to lower workforce housing trade sale activity in Canada, Australia and the US, partially offset by higher space rental activity in Canada, Australia and the US.

ATCO Structures recorded adjusted earnings of \$29 million in the first six months of 2021, \$1 million higher than the same period in 2020 mainly due to higher space rental activity, partially offset by lower workforce housing trade

sale activity in Canada, Australia and the US, and the completion of manufacturing work on the LNG Canada Cedar Valley Lodge project in the second quarter of 2020.

The following table compares ATCO Structures' manufacturing hours and rental fleet for the second quarter and first six months of 2021 and 2020.

| | | Six Mo | nths Ended | | | |
|------------------------------------|--------|--------|------------|--------|--------|---------|
| | | | June 30 | | | June 30 |
| | 2021 | 2020 | Change | 2021 | 2020 | Change |
| North America | | | | | | |
| Manufacturing hours (thousands) | 130 | 157 | (17%) | 250 | 507 | (51%) |
| Global Space Rentals | | | | | | |
| Number of units | 19,475 | 16,767 | 16% | 19,475 | 16,767 | 16% |
| Average utilization (%) | 82 | 71 | 11% | 81 | 71 | 10% |
| Average rental rate (\$ per month) | 675 | 656 | 3% | 629 | 583 | 8% |
| Global Workforce Housing | | | | | | |
| Number of units | 2,452 | 2,772 | (12%) | 2,452 | 2,772 | (12%) |
| Average utilization (%) | 66 | 46 | 20% | 63 | 46 | 17% |
| Average rental rate (\$ per month) | 1,487 | 1,359 | 9% | 1,674 | 1,502 | 11% |

Manufacturing Hours

The decrease in manufacturing hours in the second quarter of 2021 was mainly due to the completion of manufacturing on the LNG Canada Cedar Valley Lodge project in the second quarter of 2020.

Rental Fleet

Global Space Rentals

ATCO Structures increased its global space rental fleet size by 2,708 units year-over-year. The increase in the number of space rental units was mainly due to the acquisition of the remaining 50 per cent interest in the ATCO Sabinco S.A. joint venture partnership on December 30, 2020 and the continued strategic expansion of the space rental fleet in targeted regions in Canada and the US.

In the second quarter of 2021, space rental demand increased in Canada, Australia, the US and Chile mainly due to an increase in activity in the construction and mining sectors, as well as a result of physical distancing protocols in response to the COVID-19 pandemic. This increase in demand produced an increase in utilization and average rental rates.

Global Workforce Housing

ATCO Structures continuously evaluates the size of its global workforce housing fleet in relation to economic conditions and seeks to balance unit counts, utilization rates and average rental rates. ATCO Structures decreased the size of its unused workforce housing fleet and increased the average utilization rate year-over-year by selling used and non-utilized fleet assets in Canada, Australia and the US. The increase in the utilization rate was also due to the workforce housing fleet on rent for the Trans Mountain Expansion project in British Columbia (BC). Workforce housing average rental rates have increased from the prior year as a result of higher overall economic activity and a shift in customer demand towards the higher priced lower density workforce housing options in Canada.

ATCO STRUCTURES RECENT DEVELOPMENTS

Canada

Brucejack - Pretium Exploration Inc.

ATCO Structures has commenced manufacturing and installation work on its previously awarded contract to supply a 450-person camp for Pretium Exploration Inc.'s Brucejack operations in Northwest BC. The contract includes the supply of accommodation dorms with complete kitchen and recreation amenities. Installation work is expected to be complete by the end of 2021.

BC Housing - Government of British Columbia

In 2020, ATCO Structures secured several projects with the Government of British Columbia's supportive housing program. The housing projects will provide affordable housing to low income individuals and families across the province.

In the second quarter of 2021, ATCO Structures continued work on its previously awarded Surrey, BC affordable housing project and was awarded an additional \$13 million supportive housing contract in Vernon, BC for a four-story, 61-unit building. This is our sixth affordable housing project. Site work and manufacturing is expected to commence in the third quarter of 2021.



61-unit supportive housing complex - Surrey, BC

Sabina Gold

In the second quarter of 2021, ATCO Structures was awarded a supply contract for a 276-bed accommodation complex for a mining client in Nunavut. The project consists of deployment of fleet product which has been repurposed to withstand the environment in the region. The product was fully delivered in July 2021.

ATCO FRONTEC

ATCO Frontec provides facility operations and maintenance services, workforce lodging and support services, defense operations services, and disaster and emergency management services.

ATCO Frontec's adjusted earnings of \$2 million in the second quarter of 2021 were \$2 million higher than the same period in 2020 mainly due to recently awarded workforce housing service contracts for the Trans Mountain Expansion project, and ongoing Disaster & Emergency Management response projects.

ATCO Frontec's adjusted earnings of \$3 million in the first six months of 2021 were \$3 million higher than the same period in 2020 mainly due to higher occupancy at the Site C workforce housing camp in BC, recently awarded workforce housing service contracts for the Trans Mountain Expansion project, and ongoing Disaster & Emergency Management response projects.



UQSUQ Operations Airside Crew - Iqaluit, Nunavut

ATCO FRONTEC RECENT DEVELOPMENTS

In June 2007, the Government of Nunavut awarded UQSUQ, a joint venture between ATCO Frontec and Nunavut Petroleum Corporation, a contract for bulk fuel delivery services in Igaluit, Nunavut. The contract involves operating and maintaining the Iqaluit bulk fuel storage facility and pipeline distribution system and the delivery of petroleum products.

The current contract is in place until the fourth quarter of 2021. In late 2020, UQSUQ engaged in a competitive bid process for a new 10-year contract with a 5-year extension option. In the second quarter of 2021, ATCO Frontec received confirmation that UQSUQ has successfully secured this critical infrastructure contract; reinforcing ATCO's commitment to Northern Canada and its Indigenous partners.



Neltume Ports is a port operator and developer with a diversified portfolio of 17 multi-purpose, bulk cargo and container port facilities and three port operation services. The business is located primarily in Chile with additional operations in Uruguay, Argentina, Brazil and the US.

ADJUSTED EARNINGS

| | | Three Mont | | Six Months Ended June 30 | | |
|---------------|------|------------|--------|-----------------------------|------|--------|
| (\$ millions) | 2021 | 2020 | Change | 2021 | 2020 | Change |
| Neltume Ports | 3 | 2 | 1 | 6 | 5 | 1 |

Neltume Ports' adjusted earnings of \$3 million and \$6 million in the second quarter and first six months of 2021 were \$1 million higher than the same periods in 2020 mainly due to unplanned equipment maintenance activity at the Puerto Mejillones port in 2020, and higher volumes in 2021 across the portfolio of ports.

RECENT DEVELOPMENTS

On June 2, 2021, AutoMobile International Terminal (AIT), a 50/50 joint venture (JV) partnership with Terminal Zarate in Mobile, Alabama had their grand opening and is now in service. The terminal is operating under a 10-year concession agreement with two consecutive 10-year extensions at the JV's election for a total of up to 30 years. The port will primarily serve the import and export requirements of the automotive market in the US.



ATCO Corporate & Other contains ATCO Land and Development Ltd. which is a commercial real estate business that holds investments for sale, lease or development, as well as ASHCOR, a company engaged in the processing and marketing of ash, a waste byproduct of electricity generation. ATCO Corporate & Other also includes the global corporate head office in Calgary, Canada, ATCO licensing fees received, and financing expenses associated with the Neltume Ports investment.

ADJUSTED EARNINGS

| | | Three Months Ended June 30 | | | Six Months Ended June 30 | |
|------------------------|------|-------------------------------|--------|------|-----------------------------|--------|
| (\$ millions) | 2021 | 2020 | Change | 2021 | 2020 | Change |
| ATCO Corporate & Other | (1) | (1) | _ | _ | _ | _ |

ATCO Corporate & Other adjusted earnings in the second quarter and first six months of 2021 were comparable to the same periods in 2020.



Canadian Utilities is a diversified global energy infrastructure corporation delivering service excellence and innovative business solutions in Utilities (Electricity and Natural Gas Transmission and Distribution, and International Electricity Operations); Energy Infrastructure (Electricity Generation, Energy Storage, and Industrial Water Solutions); and Retail Energy (Electricity and Natural Gas Retail Sales).

UTILITIES

REVENUES

Utilities revenues of \$688 million and \$1,478 million in the second quarter and first six months of 2021 were comparable to the same periods in 2020.

Revenue growth for Electricity and Natural Gas Distribution in the second quarter and first six months of 2021 has been deferred to be recognized and collected in a future period as a result of our decision to provide rate relief to customers in light of the current COVID-19 global pandemic and the economic situation in Alberta.

ADJUSTED EARNINGS

| | | Three Months Ended June 30 | | | | Six Months Ended June 30 | |
|--|------|-------------------------------|--------|------|------|-----------------------------|--|
| (\$ millions) | 2021 | 2020 | Change | 2021 | 2020 | Change | |
| Electricity | | | | | | | |
| Electricity Distribution | 19 | 17 | 2 | 41 | 35 | 6 | |
| Electricity Transmission | 19 | 23 | (4) | 42 | 46 | (4) | |
| International Electricity Operations | 4 | _ | 4 | 7 | _ | 7 | |
| Total Electricity | 42 | 40 | 2 | 90 | 81 | 9 | |
| Natural Gas | | | | | | | |
| Natural Gas Distribution | 5 | 1 | 4 | 47 | 44 | 3 | |
| Natural Gas Transmission | 11 | 13 | (2) | 21 | 24 | (3) | |
| International Natural Gas Distribution | 7 | 3 | 4 | 13 | 7 | 6 | |
| Total Natural Gas | 23 | 17 | 6 | 81 | 75 | 6 | |
| Total Utilities Adjusted Earnings | 65 | 57 | 8 | 171 | 156 | 15 | |

Utilities adjusted earnings of \$65 million and \$171 million in the second quarter and first six months of 2021 were \$8 million and \$15 million higher than the same periods in 2020. Higher earnings were mainly due to contributions from International Electricity Operations, a higher inflation rate in International Natural Gas Distribution, and cost efficiencies, partially offset by the impact of the Electricity Transmission 2018-2019 General Tariff Application (GTA) Compliance Filing decision received in the second quarter of 2021.

Detailed information about the activities and financial results of the Utilities business segments is provided in the following sections.

Electricity Distribution

Electricity Distribution provides regulated electricity distribution and distributed generation mainly in Northern and Central East Alberta, the Yukon, the Northwest Territories and in the Lloydminster area of Saskatchewan.

Electricity Distribution adjusted earnings of \$19 million and \$41 million in the second quarter and first six months of 2021 were \$2 million and \$6 million higher compared to the same periods in 2020. Higher earnings were mainly due to cost efficiencies.

Electricity Transmission

Electricity Transmission provides regulated electricity transmission mainly in Northern and Central East Alberta, and in the Lloydminster area of Saskatchewan. Electricity Transmission has a 35-year contract to be the operator of Alberta PowerLine, a 500-km electricity transmission line between Wabamun, near Edmonton and Fort McMurray, Alberta.

Electricity Transmission adjusted earnings of \$19 million and \$42 million in the second quarter and first six months of 2021 were \$4 million lower than the same periods in 2020. Lower earnings were mainly due to the impact of the Electricity Transmission 2018-2019 GTA Compliance Filing decision received from the AUC in the second quarter of 2021, which decreased earnings by \$4 million, all of which related to prior periods.

International Electricity Operations

International Electricity Operations includes Canadian Utilities' 50 per cent ownership in LUMA Energy, a company formed in June of 2020 to transform, modernize and operate Puerto Rico's 30,000-km electricity T&D system under an Operations and Maintenance Agreement with the Puerto Rico Public-Private Partnerships Authority (P3A) and the Puerto Rico Electric Power Authority (PREPA).

LUMA has assumed operations under terms of a Supplemental Agreement as PREPA remains in bankruptcy. This Agreement can span up to 18 months and allows LUMA to collect an annualized fixed fee equivalent of \$115 million USD. Should PREPA emerge from bankruptcy during this period, LUMA will transition to year one of the previously outlined Operations and Maintenance Agreement.

International Electricity Operations adjusted earnings in the second quarter and first six months of 2021 were \$4 million and \$7 million higher than the same periods in 2020 due to ongoing transition work and the commencement on June 1, 2021 under the Supplemental Agreement to LUMA Energy's 15-year contract to modernize and operate Puerto Rico's electricity T&D system.

Natural Gas Distribution

Natural Gas Distribution serves municipal, residential, commercial and industrial customers throughout Alberta and in the Lloydminster area of Saskatchewan.

Natural Gas Distribution adjusted earnings of \$5 million and \$47 million in the second quarter and first six months of 2021 were \$4 million and \$3 million higher than the same periods in 2020. Higher earnings were mainly due to the timing of operating costs.

Natural Gas Transmission

Natural Gas Transmission receives natural gas on its pipeline system from various gas processing plants as well as from other natural gas transmission systems and transports it to end users within the province of Alberta or to other pipeline systems.

Natural Gas Transmission adjusted earnings of \$11 million and \$21 million in the second quarter and first six months of 2021 were \$2 million and \$3 million lower than the same periods in 2020. Lower adjusted earnings were mainly due to the impact of the 2021-2023 General Rate Application decision which included operating cost efficiencies implemented in prior periods that are being passed on to customers.

International Natural Gas Distribution

International Natural Gas Distribution is a regulated provider of natural gas distribution services in Western Australia, serving metropolitan Perth and surrounding regions.

International Natural Gas Distribution adjusted earnings of \$7 million and \$13 million in the second quarter and first six months of 2021 were \$4 million and \$6 million higher compared to the same periods in 2020. Higher earnings were mainly due to the impact of a higher forecasted inflation rate and a settlement relating to the 2011 acquisition of ATCO Gas Australia.

UTILITIES REGULATORY DEVELOPMENTS

COMMON MATTERS

2021 Rate Relief Application

On March 1, 2021, ATCO filed a 2021 Rate Relief Application for Electricity Distribution and Natural Gas Distribution to postpone rate increases for the full year 2021 and collect the deferred amounts commencing in 2023 for no more than a 5-year period. On June 18, 2021, the AUC issued a decision directing ATCO to collect the 2021 deferred amounts commencing January 1, 2022, over a short duration, without exceeding a prescribed maximum increase in any year during the collection process. The majority of the deferred amounts are expected to be collected in 2022, with the remainder to be collected in 2023.

Distribution Regulatory Framework - Post 2022

On June 18, 2021, the AUC issued a decision providing direction regarding the 2023 cost of service application process. Each distribution utility is to present its application using an AUC-developed template with a prescribed minimum level of detail. Electricity Distribution is required to file its application by November 15, 2021, and Natural Gas Distribution is required to file its application by December 15, 2021.

On June 30, 2021, the AUC issued a decision relating to the Evaluation of Performance-Based Regulation in Alberta. The Commission determined that PBR has achieved many of the set principle objectives and that a third PBR term (PBR3) will commence in 2024 after a one year cost of service rebasing in 2023. A future generic proceeding will be initiated in the third quarter of 2022 to determine the parameters of PBR3, including a review of incremental capital funding provisions, the inflation (I) and productivity (X) factors, and consideration of an earnings sharing mechanism.

ELECTRICITY TRANSMISSION

2018-2019 General Tariff Application

On June 29, 2021, the AUC issued a decision on the 2018-2019 GTA Compliance Filing which determined Electricity Transmission's final revenue requirement for 2018 and 2019. The impact of this decision is a decrease to second quarter 2021 adjusted earnings of \$4 million, all of which relates to prior periods.

NATURAL GAS TRANSMISSION

Pioneer Pipeline Acquisition

In the third quarter of 2020, Natural Gas Transmission entered into an agreement to acquire the Pioneer Pipeline from Tidewater Midstream & Infrastructure Ltd. and its partner TransAlta Corporation, subject to customary conditions including regulatory approvals by the AUC and Alberta Energy Regulator.

The 131-km natural gas pipeline runs from the Drayton Valley area to the Wabamum area west of Edmonton. On June 15, 2021, the AUC issued a decision approving the acquisition of the pipeline and associated integration costs, totaling \$265 million, and the corresponding revenue requirement for 2021 to be included in Natural Gas Transmission's rates.

Consistent with the geographic areas defined in the Integration Agreement, Natural Gas Transmission will transfer to Nova Gas Transmission Ltd. (NGTL) the 30-km segment of pipeline that is located in the NGTL footprint for approximately \$65 million. The pipeline has been integrated but is subject to approval from the Canada Energy Regulator and is expected to close in the fourth quarter of 2021.

With the close of the transaction on June 30, 2021, the Pioneer Pipeline has been incorporated into NGTL's and ATCO's Alberta regulated natural gas transmission systems to provide reliable natural gas supply to TransAlta's power generating units at Sundance and Keephills, facilitating the conversion of these coal plants to cleaner-burning natural gas.

ENERGY INFRASTRUCTURE

REVENUES

Energy Infrastructure revenues of \$39 million in the second quarter of 2021 were \$5 million lower than the same period in 2020 mainly due to demand for natural gas storage services.

Energy Infrastructure revenues of \$91 million in the first six months of 2021 were \$1 million higher than the same period in 2020 mainly due to demand for natural gas storage services.

ADJUSTED EARNINGS

| | | Three Months Ended June 30 | | | | |
|---|------|-------------------------------|--------|------|------|--------|
| (\$ millions) | 2021 | 2020 | Change | 2021 | 2020 | Change |
| Electricity Generation | 1 | 1 | _ | 4 | 3 | 1 |
| Storage & Industrial Water | 3 | 1 | 2 | 5 | 2 | 3 |
| Total Energy Infrastructure Adjusted Earnings | 4 | 2 | 2 | 9 | 5 | 4 |

Energy Infrastructure adjusted earnings of \$4 million in the second quarter of 2021 were \$2 million higher than the same period in 2020 mainly due to recovered business development costs, partially offset by lower demand for natural gas storage services.

Energy Infrastructure adjusted earnings of \$9 million in the first six months of 2021 were \$4 million higher than the same period in 2020 mainly due to recovered business development costs and demand for natural gas storage services.

Detailed information about the activities and financial results of Energy Infrastructure's businesses is provided in the following sections.

Electricity Generation

Non-regulated electricity activities supply electricity from natural gas and hydroelectric generating plants in Western Canada, Australia, Chile, Mexico, and non-regulated electricity transmission in Alberta.

Electricity Generation adjusted earnings of \$1 million in the second quarter of 2021 were comparable to the same period in 2020.

Electricity Generation adjusted earnings of \$4 million in the first six months of 2021 were \$1 million higher than the same period in 2020. Higher earnings were mainly due to recovered business development costs.

Storage & Industrial Water

Storage & Industrial Water provides non-regulated natural gas storage and transmission activities, natural gas liquids storage, and industrial water services in Alberta and the Northwest Territories.

Storage & Industrial Water adjusted earnings of \$3 million and \$5 million in the second quarter and first six months of 2021 were \$2 million and \$3 million higher than the same periods in 2020 mainly due to demand for natural gas storage services and recovered business development costs.

ENERGY INFRASTRUCTURE RECENT DEVELOPMENTS

CANADIAN UTILITIES - SUNCOR Clean Hydrogen Project

In May 2021, Canadian Utilities and Suncor Energy announced the decision to collaborate on early stage design and engineering of a potential clean hydrogen project. The project will produce more than 300,000 tons per year of clean hydrogen, while capturing greater than 90 per cent of the carbon emissions, reducing Alberta's carbon dioxide emissions by more than two million tons per year. The hydrogen production facility will be located at ATCO's Heartland Energy Centre near Fort Saskatchewan, Alberta, and is expected to be operational as early as 2028. Although several provincial and federal policies, fiscal programs and regulations have already been put in place to support significant decarbonization and the development of a leading low-carbon fuels industry, further regulatory certainty and fiscal support is required for the project to progress to a sanctioning decision. In addition to supplying clean hydrogen to Suncor and the Alberta gas grid, the project will make hydrogen volumes available for Alberta's other industrial, municipal and commercial transport users.

Clean Energy Innovation Park

In May 2021, Canadian Utilities and its joint venture partner, Australian Gas Infrastructure Group, received notification of \$29 million AUD in conditional funding from the Australian Renewable Energy Agency (ARENA) to kick start the production of hydrogen through a large scale project at Canadian Utilities' proposed Clean Energy Innovation Park (CEIP) in Western Australia.

The proposed project will leverage Canadian Utilities' learnings from its Clean Energy Innovation Hub, a pilot project which saw the company become the first in Australia to generate and use green hydrogen.

The CEIP will include a 10-MW electrolyser and plant capable of producing up to four tonnes of hydrogen per day, along with storage and delivery to gas network injection points. The facility is planned to be co-located with a 180-MW wind farm in Western Australia, which will provide the renewable energy to power the electrolyser.

A final investment decision for this project is expected in the first quarter of 2022.

Chile Solar Generation Facility

In the fourth quarter of 2019, Canadian Utilities entered into a partnership with Impulso Capital, a Chilean developer, to build and operate the El Resplandor solar project. This project, located in Cabrero, Chile, provides solar energy to the Chilean electricity grid. The 3-MW of solar generation capacity was completed at the end of the second quarter of 2020 for a total investment of \$4 million. Despite plans to expand the facility, Canadian Utilities has cancelled the remaining planned 6-MW of the project due to land zoning concerns.

CANADIAN UTILITIES CORPORATE & OTHER

Canadian Utilities' Corporate & Other segment includes Rümi and Retail Energy through ATCOenergy which provides retail electricity and natural gas services in Alberta. Corporate & Other also includes the global corporate head office in Calgary, Canada, the Australia corporate head office in Perth, Australia and the Mexico corporate head office in Mexico City, Mexico. Canadian Utilities' Corporate & Other includes CU Inc. and Canadian Utilities preferred share dividend and debt expenses.

ADJUSTED EARNINGS

| | | Three Mo | nths Ended June 30 | | Six Mo | nths Ended June 30 |
|--------------------------------------|------|----------|-----------------------|------|--------|-----------------------|
| (\$ millions) | 2021 | 2020 | Change | 2021 | 2020 | Change |
| Canadian Utilities Corporate & Other | (9) | (11) | 2 | (19) | (18) | (1) |

Including intersegment eliminations, Canadian Utilities' Corporate & Other adjusted earnings in the second quarter of 2021 were \$2 million higher than the same period in 2020 mainly due to improved earnings in ATCOenergy and the timing of certain expenses.

Including intersegment eliminations, Canadian Utilities' Corporate & Other adjusted earnings in the first six months of 2021 were \$1 million lower than the same period in 2020 mainly due to the timing of certain expenses, partially offset by improved earnings at ATCOenergy.

CANADIAN UTILITIES CORPORATE & OTHER RECENT DEVELOPMENTS

Rümi Launch

On June 3, 2021, Canadian Utilities launched Rümi, a solutions provider for home and business owners, offering lifestyle products, home maintenance services and professional advice for homeowners.

Rümi is expected to create more than 200 jobs in Alberta over the next 3 years, while simultaneously supporting Alberta businesses. Rümi currently offers approximately 60 services in Edmonton and Calgary, and more than 750 products for purchase online.

SUSTAINABILITY, CLIMATE CHANGE AND **ENERGY TRANSITION**

Within our group of companies, we balance the short and long-term economic, environmental and social considerations of our businesses while creating value for our customers, employees, share owners, and Indigenous and community partners. As a provider of essential services in diverse communities around the world, we operate in an inclusive manner to meet the needs of society today and for generations to come.

Sustainability Reporting

In 2021, we completed a refresh of the material topics for our Sustainability Report, incorporating feedback from internal and external groups. Our 2020 Sustainability Report, published in May 2021, focused on the following material topics:

- Energy Transition energy transition and innovation, and energy access and affordability;
- Climate Change and Environmental Stewardship climate change and GHG emissions, and environmental stewardship;
- Operational Reliability and Resilience system reliability and availability, and emergency preparedness and response;
- People occupational health and safety, public safety, and diversity, inclusion and equity; and
- Community and Indigenous Relations Indigenous engagement, economic opportunity and reconciliation, and community engagement and investment.

The Sustainability Report is based upon the internationally recognized Global Reporting Initiative (GRI) Standards. Our reporting is also guided by the Sustainability Accounting Standards Board (SASB) and the Financial Stability Board's Task Force on Climate-related Financial Disclosures' (TCFD) recommendations.

The 2020 Sustainability Report, Sustainability Framework Reference Document, and more details of our materiality assessment, and other disclosures are available on our website at www.atco.com.

Climate Change and Energy Transition

To contribute to a low carbon future, we continue to pursue initiatives to integrate cleaner fuels and renewable energy. We intend to expand our ownership and development of clean energy solutions, as well as enable our customers to transition to lower emitting sources of energy.

In May 2021, Canadian Utilities was able to advance two large scale hydrogen projects. In Australia, Canadian Utilities and its joint venture partner, Australian Gas Infrastructure Group, received notification of \$29 million AUD in conditional funding from ARENA to kick start the production of hydrogen through a large-scale project at Canadian Utilities' proposed Clean Energy Innovation Park. This project builds on Canadian Utilities' pilot project, the Clean Energy Innovation Hub, and will produce hydrogen along with storage and delivery to gas network injection points. In Canada, Canadian Utilities and Suncor Energy announced the decision to collaborate on early-stage design and engineering for a potential hydrogen project near Fort Saskatchewan, Alberta.

As our portfolio of assets evolves, so too does our environmental footprint. Our direct (Scope 1) GHG emissions were reduced by 90 per cent from 2019 to 2020, primarily as a result of Canadian Utilities' sale of its Canadian fossil fuel-based electricity generation, eliminating coal-fired generation from our portfolio. Our direct GHG emissions from retained assets have been reduced by 17 per cent since 2019.

OTHER EXPENSES AND INCOME

A financial summary of other consolidated expenses and income items for the second quarter and first six months of 2021 and 2020 is given below. These amounts are presented in accordance with IFRS accounting standards. They have not been adjusted for the timing of revenues and expenses associated with rate-regulated activities and other items that are not in the normal course of business.

| | | Three Moi | Six Mor | Six Months Ended June 30 | | |
|---|------|-----------|---------|-----------------------------|-------|--------|
| (\$ millions) | 2021 | 2020 | Change | 2021 | 2020 | Change |
| Operating costs | 618 | 540 | 78 | 1,229 | 1,114 | 115 |
| Depreciation, amortization and impairment | 224 | 177 | 47 | 394 | 333 | 61 |
| Earnings from investment in associate company | 3 | 2 | 1 | 6 | 5 | 1 |
| Earnings from investment in joint ventures | 6 | 3 | 3 | 20 | 10 | 10 |
| Net finance costs | 101 | 102 | (1) | 203 | 201 | 2 |
| Income tax expense | 10 | 35 | (25) | 55 | 98 | (43) |

OPERATING COSTS

Operating costs, which are total costs and expenses less depreciation, amortization and impairment, increased by \$78 million and \$115 million in the second quarter and first six months of 2021 compared to the same periods in 2020. Higher operating costs were mainly due to higher flow-through electricity costs in ATCOenergy, higher flow-through Alberta-system natural gas transmission costs, higher unrealized and realized losses on derivative financial instruments in 2021, and the recognition of termination and transition costs related to the early termination of the Master Services Agreements (MSA) with Wipro Ltd. (Wipro) for managed information technology (IT) services.

DEPRECIATION, AMORTIZATION AND IMPAIRMENT

Depreciation, amortization and impairment increased by \$47 million and \$61 million in the second guarter and first six months of 2021 compared to the same periods in 2020 mainly due to the impairment of assets in Canadian Utilities' Energy Infrastructure segment as part of the continued assessment of our investment portfolio.

EARNINGS FROM INVESTMENT IN ASSOCIATE COMPANY

Earnings from investment in associate company relate to our 40 per cent ownership interest in Neltume Ports, a leading port operator and developer in South America with operations in 17 port facilities and three port operation services businesses located in Chile, Uruguay, Argentina, Brazil, and the US.

Earnings from investment in associate company in the second quarter and first six months of 2021 were \$1 million higher compared to the same periods in 2020. Higher earnings were mainly due to unplanned equipment maintenance activity at the Puerto Mejillones port in 2020, and higher volumes in 2021 across the portfolio of ports.

EARNINGS FROM INVESTMENT IN JOINT VENTURES

Earnings from investment in joint ventures is mainly comprised of Canadian Utilities' ownership positions in electricity generation plants, LUMA Energy electricity operations and maintenance in Puerto Rico, and the Strathcona Storage Limited Partnership, which operates hydrocarbon storage facilities at the ATCO Heartland Energy Centre near Fort Saskatchewan, Alberta.

Earnings from investment in joint ventures increased by \$3 million and \$10 million in the second quarter and first six months of 2021 compared to the same periods in 2020 mainly due to earnings from LUMA Energy due to the ongoing transition work during the period, and commencement on June 1, 2021 of the Supplemental Agreement, partially offset by an impairment of an investment in Canadian Utilities' Energy Infrastructure segment as part of the continued assessment of our investment portfolio.

NET FINANCE COSTS

Net finance costs decreased by \$1 million in the second quarter of 2021 when compared to the same period in 2020 mainly due to lower interest expense as a result of increased capitalization of interest during construction on capital projects in 2021.

Net finance costs increased by \$2 million in the first six months of 2021 when compared to the same period in 2020 mainly due to lower interest income resulting from lower interest rates received on bank balances.

INCOME TAX EXPENSE

Income taxes were lower by \$25 million and \$43 million in the second quarter and first six months of 2021 compared to the same periods in 2020 mainly due to lower earnings before income taxes and a reduction in deferred income tax assets in 2020.

LIQUIDITY AND CAPITAL RESOURCES

Our financial position is supported by Regulated Utilities and long-term contracted operations. Our business strategies, funding of operations, and planned future growth are supported by maintaining strong investment grade credit ratings and access to capital markets at competitive rates. Primary sources of capital are cash flow from operations, and the debt and capital markets.

Under normal market conditions, we consider it prudent to maintain enough liquidity to fund approximately one full year of cash requirements to preserve strong financial flexibility. Liquidity is generated by cash flow from operations and is supported by appropriate levels of cash and available committed credit facilities.

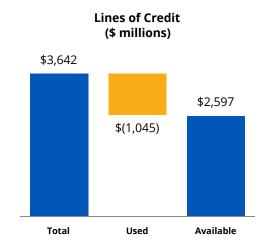
LINES OF CREDIT

At June 30, 2021, ATCO and its subsidiaries had the following lines of credit.

| (\$ millions) | Total | Used | Available |
|---------------------|-------|-------|-----------|
| Long-term committed | 3,071 | 902 | 2,169 |
| Uncommitted | 571 | 143 | 428 |
| Total | 3,642 | 1,045 | 2,597 |

Of the \$3,642 million in total lines of credit, \$571 million was in the form of uncommitted credit facilities with no set maturity date. The other \$3,071 million in credit lines was committed, with maturities between 2022 and 2024, and may be extended at the option of the lenders.

Of the \$1,045 million in lines of credit used, \$633 million was related to ATCO Gas Australia Pty Ltd. Long-term committed credit lines are used to satisfy all of ATCO Gas Australia Pty Ltd.'s term debt financing needs. The majority of the remaining usage is for the issuance of Canadian Utilities' letters of credit and ATCO Structures & Logistics' funding to expand its global rental fleet and working capital needs on workforce housing projects.



CONSOLIDATED CASH FLOW

At June 30, 2021, the Company's cash position was \$643 million, a decrease of \$457 million compared to December 31, 2020. Funds generated by operations achieved during the quarter were partially offset by cash used to fund the capital investment program, dividends paid, financing costs and share repurchases.

Funds Generated by Operations

Funds generated by operations were \$414 million in the second quarter of 2021, \$36 million higher compared to the same period in 2020. The increase was mainly due to higher customer contributions for Canadian Utilities' Electricity Transmission and International Natural Gas Distribution capital investments.

Funds generated by operations were \$905 million in the first six months of 2021, \$11 million higher compared to the same period in 2020. The increase was mainly due to higher customer contributions for Canadian Utilities' Electricity Transmission and International Natural Gas Distribution capital investments, partially offset by the timing of certain revenues and expenses.

Funds generated by operations in 2021 are adversely impacted as a result of ATCO's decision to provide rate relief

to customers through the deferral of rate increases for Electricity Distribution and Natural Gas Distribution which will be collected from customers starting in 2022.

Cash Used for Capital Investment

Cash used for capital investment was \$507 million and \$760 million in the second guarter and first six months of 2021, \$281 million and \$231 million higher compared to the same periods in 2020, mainly due to the acquisition of the Pioneer Pipeline in Canadian Utilities' Natural Gas Transmission business, and the strategic purchase of development lands by ATCO Land and Development.

Capital investment for the second quarter and first six months of 2021 and 2020 is shown in the table below.

| Three Months Endec June 30 | | | | | Six Mon | ths Ended June 30 |
|---|------|------|--------|------|---------|----------------------|
| (\$ millions) | 2021 | 2020 | Change | 2021 | 2020 | Change |
| Structures & Logistics | 33 | 33 | _ | 51 | 71 | (20) |
| Neltume Ports | _ | _ | _ | _ | _ | _ |
| ATCO Corporate & Other | 44 | 3 | 41 | 49 | 9 | 40 |
| | 77 | 36 | 41 | 100 | 80 | 20 |
| Canadian Utilities | | | | | | |
| Utilities | | | | | | |
| Electricity Distribution | 57 | 50 | 7 | 111 | 116 | (5) |
| Electricity Transmission | 28 | 29 | (1) | 62 | 71 | (9) |
| Natural Gas Distribution | 72 | 45 | 27 | 128 | 102 | 26 |
| Natural Gas Transmission | 231 | 41 | 190 | 291 | 114 | 177 |
| International Electricity Operations | 1 | _ | 1 | 1 | _ | 1 |
| International Natural Gas Distribution | 23 | 15 | 8 | 39 | 26 | 13 |
| | 412 | 180 | 232 | 632 | 429 | 203 |
| Energy Infrastructure | | | | | | |
| Electricity Generation | 2 | 1 | 1 | 2 | 3 | (1) |
| Storage & Industrial Water | 13 | 7 | 6 | 21 | 13 | 8 |
| | 15 | 8 | 7 | 23 | 16 | 7 |
| CU Corporate & Other | 3 | 2 | 1 | 5 | 4 | 1 |
| Canadian Utilities Total Capital Investment | 430 | 190 | 240 | 660 | 449 | 211 |
| ATCO Total Capital Investment (1) (2) (3) | 507 | 226 | 281 | 760 | 529 | 231 |

⁽¹⁾ Includes capital expenditures in joint ventures of \$9 million and \$14 million (2020 - \$3 million and \$5 million) for the second quarter and first six months

Base Shelf Prospectus - CU Inc. Debentures and Preferred Shares

On September 16, 2020, CU Inc. filed a base shelf prospectus that permits it to issue up to an aggregate of \$1.2 billion of debentures over the 25-month life of the prospectus. As of June 30, 2021, aggregate issuances of debentures were \$150 million.

Effective June 1, 2021, the annual dividend rate on CU Inc.'s Cumulative Redeemable Preferred Shares Series 4 was reset from 2.24 per cent to 2.29 per cent for the next five-year period.

Dividends and Common Shares

We have increased our common share dividend each year since 1993, a 28-year track record. Dividends paid to Class I and Class II Share owners totaled \$52 million in the second quarter of 2021 and \$103 million in the first six months of 2021.

On July 22, 2021, the Board of Directors declared a third quarter dividend of 44.83 cents per share. The payment of any dividend is at the discretion of the Board of Directors and depends on our financial condition and other factors.

⁽²⁾ Includes additions to property, plant and equipment, intangibles, and \$3 million and \$6 million (2020 - \$2 million and \$7 million) of capitalized interest during construction for the second quarter and first six months of 2021.

⁽³⁾ Includes \$51 million and \$107 million for the second quarter and first six months of 2021 (2020 - \$21 million and \$47 million) of capital investment, mainly in the Utilities, that were funded with the assistance of customer contributions.

Normal Course Issuer Bid

We believe that, from time to time, the market price of our Class I Shares may not fully reflect the value of our business, and that purchasing Class I Shares represents a desirable use of available funds. The purchase of Class I Shares, at appropriate prices, will also minimize any dilution resulting from the exercise of stock options.

On March 9, 2021, we commenced a normal course issuer bid to purchase up to 1,013,478 outstanding Class I Shares. The bid will expire on March 8, 2022. From March 9, 2021 to July 27, 2021, 220,000 shares were purchased for \$9 million.

SHARE CAPITAL

ATCO's equity securities consist of Class I Shares and Class II Shares.

At July 27, 2021, we had outstanding 101,136,899 Class I Shares, 13,196,129 Class II Shares, and options to purchase 1,606,600 Class I Shares.

CLASS I NON-VOTING SHARES AND CLASS II VOTING SHARES

Each Class II Share may be converted into one Class I Share at any time at the share owner's option. If an offer to purchase all Class II Shares is made, and such offer is accepted and taken up by the owners of a majority of the Class II Shares, and, if at the same time, an offer is not made to the Class I Share owners on the same terms and conditions, then the Class I Shares will be entitled to the same voting rights as the Class II Shares. The two share classes rank equally in all other respects, except for voting rights.

Of the 10,200,000 Class I Shares authorized for grant of options under our stock option plan, 1,494,550 Class I Shares were available for issuance at June 30, 2021. Options may be granted to officers and key employees of the Company and its subsidiaries at an exercise price equal to the weighted average of the trading price of the shares on the Toronto Stock Exchange for the five trading days immediately preceding the grant date. The vesting provisions and exercise period (which cannot exceed 10 years) are determined at the time of grant.

QUARTERLY INFORMATION

The following table shows financial information for the eight quarters ended September 30, 2019 through June 30, 2021.

| (\$ millions, except for per share data) | Q3 2020 | Q4 2020 | Q1 2021 | Q2 2021 |
|---|---|---|--|---|
| Revenues | 897 | 1,053 | 1,072 | 970 |
| Earnings attributable to Class I and Class II Shares | 54 | 66 | 83 | 12 |
| Earnings per Class I and Class II Share (\$) | 0.48 | 0.58 | 0.73 | 0.10 |
| Diluted earnings per Class I and Class II Share (\$) | 0.47 | 0.58 | 0.72 | 0.10 |
| Adjusted earnings per Class I and Class II Share (\$) | 0.47 | 1.07 | 1.04 | 0.70 |
| Adjusted earnings (loss) | | | | |
| Structures & Logistics | 12 | 17 | 14 | 18 |
| Neltume Ports | 3 | 7 | 3 | 3 |
| ATCO Corporate & Other | _ | _ | 1 | (1) |
| Canadian Utilities | | | | |
| Utilities | 47 | 102 | 106 | 65 |
| Energy Infrastructure | 3 | 7 | 5 | 4 |
| Canadian Utilities Corporate & Other | (11) | (11) | (10) | (9) |
| Total adjusted earnings | 54 | 122 | 119 | 80 |
| | | | | |
| (\$ millions, except for per share data) | Q3 2019 | Q4 2019 | Q1 2020 | Q2 2020 |
| (\$ millions, except for per share data) Revenues | Q3 2019 1,097 | Q4 2019 1,182 | Q1 2020 1,056 | Q2 2020 938 |
| | | | | |
| Revenues | 1,097 | 1,182 | 1,056 | 938 |
| Revenues Earnings attributable to Class I and Class II Shares | 1,097 160 | 1,182 83 | 1,056 87 | 938 45 |
| Revenues Earnings attributable to Class I and Class II Shares Earnings per Class I and Class II Share (\$) | 1,097 160 1.40 | 1,182 83 0.73 | 1,056 87 0.76 | 938 45 0.39 |
| Revenues Earnings attributable to Class I and Class II Shares Earnings per Class I and Class II Share (\$) Diluted earnings per Class I and Class II Share (\$) | 1,097 160 1.40 1.40 | 1,182 83 0.73 0.72 | 1,056 87 0.76 0.76 | 938 45 0.39 0.39 |
| Revenues Earnings attributable to Class I and Class II Shares Earnings per Class I and Class II Share (\$) Diluted earnings per Class I and Class II Share (\$) Adjusted earnings per Class I and Class II Share (\$) | 1,097 160 1.40 1.40 | 1,182 83 0.73 0.72 | 1,056 87 0.76 0.76 | 938 45 0.39 0.39 |
| Revenues Earnings attributable to Class I and Class II Shares Earnings per Class I and Class II Share (\$) Diluted earnings per Class I and Class II Share (\$) Adjusted earnings per Class I and Class II Share (\$) Adjusted earnings (loss) | 1,097 160 1.40 1.40 0.65 | 1,182 83 0.73 0.72 0.88 | 1,056 87 0.76 0.76 0.93 | 938 45 0.39 0.39 0.61 |
| Revenues Earnings attributable to Class I and Class II Shares Earnings per Class I and Class II Share (\$) Diluted earnings per Class I and Class II Share (\$) Adjusted earnings per Class I and Class II Share (\$) Adjusted earnings (loss) Structures & Logistics | 1,097 160 1.40 1.40 0.65 | 1,182 83 0.73 0.72 0.88 | 1,056 87 0.76 0.76 0.93 | 938 45 0.39 0.39 0.61 |
| Revenues Earnings attributable to Class I and Class II Shares Earnings per Class I and Class II Share (\$) Diluted earnings per Class I and Class II Share (\$) Adjusted earnings per Class I and Class II Share (\$) Adjusted earnings (loss) Structures & Logistics Neltume Ports | 1,097 160 1.40 1.40 0.65 | 1,182 83 0.73 0.72 0.88 | 1,056 87 0.76 0.76 0.93 | 938 45 0.39 0.39 0.61 21 2 |
| Revenues Earnings attributable to Class I and Class II Shares Earnings per Class I and Class II Share (\$) Diluted earnings per Class I and Class II Share (\$) Adjusted earnings per Class I and Class II Share (\$) Adjusted earnings (loss) Structures & Logistics Neltume Ports ATCO Corporate & Other | 1,097 160 1.40 1.40 0.65 | 1,182 83 0.73 0.72 0.88 | 1,056 87 0.76 0.76 0.93 | 938 45 0.39 0.39 0.61 21 2 |
| Revenues Earnings attributable to Class I and Class II Shares Earnings per Class I and Class II Share (\$) Diluted earnings per Class I and Class II Share (\$) Adjusted earnings per Class I and Class II Share (\$) Adjusted earnings (loss) Structures & Logistics Neltume Ports ATCO Corporate & Other Canadian Utilities | 1,097 160 1.40 1.40 0.65 13 3 | 1,182 83 0.73 0.72 0.88 14 4 (9) | 1,056 87 0.76 0.76 0.93 7 3 | 938 45 0.39 0.39 0.61 21 2 (1) |
| Revenues Earnings attributable to Class I and Class II Shares Earnings per Class I and Class II Share (\$) Diluted earnings per Class I and Class II Share (\$) Adjusted earnings per Class I and Class II Share (\$) Adjusted earnings (loss) Structures & Logistics Neltume Ports ATCO Corporate & Other Canadian Utilities Utilities | 1,097 160 1.40 1.40 0.65 13 3 | 1,182 83 0.73 0.72 0.88 14 4 (9) | 1,056 87 0.76 0.76 0.93 7 3 1 | 938 45 0.39 0.39 0.61 21 2 (1) |

Our financial results for the previous eight quarters reflect the cyclical demand for workforce housing and space rental products and services in ATCO Structures and ATCO Frontec, cargo volumes and margins at Neltume Ports, and in Canadian Utilities, the timing of utility regulatory decisions, and the seasonal nature of demand for natural gas and electricity.

ADJUSTED EARNINGS



Adjusted earnings in the second and third quarters of each year are impacted by lower seasonal demand in Canadian Utilities' Natural Gas Distribution business. Adjusted earnings in the fourth quarter of 2020 and first quarter of 2021 were positively impacted by ATCO Structures' workforce housing sale and rental activity, space rental activity, and additional client work requests for COVID-19 proactive and preventative safety measures at ATCO Frontec.

Adjusted earnings in the fourth quarter of 2020 and first quarter of 2021 in Canadian Utilities were higher compared to the same periods in 2019 and 2020 mainly due to continued cost efficiencies, rate base growth, and earnings from International Electricity Operations.

Adjusted earnings in the second quarter of 2021 were higher compared to the same period in 2020 mainly due to earnings from Canadian Utilities' International Electricity Operations and a return to more stable levels of inflation in Australia, which positively impacted earnings in Canadian Utilities' International Natural Gas Distribution business.

EARNINGS ATTRIBUTABLE TO CLASS I AND CLASS II SHARES

Earnings attributable to Class I and Class II Shares include timing adjustments related to rate-regulated activities and unrealized gains or losses on mark-to-market forward and swap commodity contracts. They also include one-time gains and losses, impairments, and other items that are not in the normal course of business or a result of day-to-day operations recorded at various times over the past eight quarters. These items are excluded from adjusted earnings and are highlighted below:

- In the third and fourth quarters of 2019, Canadian Utilities closed a series of transactions related to the sale of its Canadian fossil fuel-based electricity generation business and Alberta PowerLine resulting in a gain on sale of operations of \$65 million (after-tax and non-controlling interests).
- In the second quarter of 2020, impairment and other costs not in the normal course of business of \$20 million (after-tax and non-controlling interests) were recorded. These costs mainly related to certain assets that no longer represent strategic value for the Company.
- Early Termination of the Master Service Agreements for Managed IT Services
 - In the fourth quarter of 2020 and first quarter of 2021, Canadian Utilities signed MSAs with IBM Canada Ltd. and IBM Australia Limited (IBM), respectively, to provide managed IT services. These services are currently provided by Wipro under a ten-year MSA expiring in December 2024. ATCO recognized termination costs of \$32 million and \$2 million (after-tax and non-controlling interests) in the fourth quarter of 2020 and first quarter of 2021, respectively, which represents managements' best estimate of the costs to exit the Wipro MSA. The actual costs will be finalized later in 2021.
 - The transition of the managed IT services from Wipro to IBM commenced on February 1, 2021 and is expected to be completed by the third quarter of 2021. In the first and second quarters of 2021, ATCO recognized transition costs of \$4 million and \$11 million (after-tax and noncontrolling interests), respectively.
- In the second quarter of 2021, impairments and other costs not in the normal course of business of \$33 million (after-tax and non-controlling interests) were recorded. Canadian Utilities incurred \$28 million of these costs in Mexico, related mainly to its Veracruz hydro facility within its Energy Infrastructure segment. The charge reflects an adverse arbitration decision, changes in market regulations, ongoing political uncertainty, and challenging operating environment, resulting in an impairment of the carrying value of the assets. Other costs recorded were individually immaterial.

NON-GAAP AND ADDITIONAL GAAP **MEASURES**

Adjusted earnings are defined as earnings attributable to Class I and Class II Shares after adjusting for the timing of revenues and expenses associated with rate-regulated activities and unrealized gains or losses on mark-to-market forward and swap commodity contracts. Adjusted earnings also exclude one-time gains and losses, impairments, and items that are not in the normal course of business or a result of day-to-day operations.

Adjusted earnings present earnings from rate-regulated activities on the same basis as was used prior to adopting IFRS - that basis being the US accounting principles for rate-regulated activities. Management's view is that adjusted earnings allow for a more effective analysis of operating performance and trends. A reconciliation of adjusted earnings to earnings attributable to Class I and Class II Shares is presented in this MD&A. Adjusted earnings is an additional GAAP measure presented in Note 3 of the unaudited interim consolidated financial statements.

Adjusted earnings per Class I and Class II Share is calculated by dividing adjusted earnings by the weighted average number of shares outstanding for the period.

Funds generated by operations is defined as cash flow from operations before changes in non-cash working capital. In management's opinion, funds generated by operations is a significant performance indicator of the Company's ability to generate cash during a period to fund capital expenditures. Funds generated by operations does not have any standardized meaning under IFRS and might not be comparable to similar measures presented by other companies. A reconciliation of funds generated by operations to cash flows from operating activities is presented in this MD&A.

Capital investment is defined as cash used for capital expenditures, business combinations, and cash used in the Company's proportional share of capital expenditures in joint ventures, and cash used for equity investment in associate companies. In management's opinion, capital investment reflects the Company's total cash investment in assets. Capital expenditures includes additions to property, plant and equipment and intangibles as well as interest capitalized during construction. A reconciliation of capital investments to capital expenditures is presented in this MD&A.

RECONCILIATION OF ADJUSTED EARNINGS TO EARNINGS ATTRIBUTABLE TO CLASS I AND CLASS II SHARES

Adjusted earnings are earnings attributable to Class I and Class II Shares after adjusting for the timing of revenues and expenses associated with rate-regulated activities and unrealized gains or losses on mark-to-market forward and swap commodity contracts. Adjusted earnings also exclude one-time gains and losses, impairments, and items that are not in the normal course of business or a result of day-to-day operations.

Adjusted earnings are a key measure of segment earnings that management uses to assess segment performance and allocate resources. It is management's view that adjusted earnings allow a better assessment of the economics of rate regulation in Canada and Australia than IFRS earnings.

Three Months Ended

| (\$ millions) | | | | | | | 111166 | June 30 |
|--|---------------------------|------------------|------------------------------|-----------|--------------------------|-----------------------------|--------------|--------------|
| 2021 | ATCO Ltd. | | | | | | | |
| 2020 | | | | | | ATCO | | |
| | Structures & Logistics | Neltume Ports | ATCO Corporate & Other | Utilities | Energy Infrastructure | CUL Corporate & Other | Consolidated | Consolidated |
| Revenues | 181 | _ | (1) | 688 | 39 | 63 | 790 | 970 |
| | 201 | _ | (3) | 685 | 44 | 11 | 740 | 938 |
| Adjusted earnings | 18 | 3 | (1) | 65 | 4 | (9) | 60 | 80 |
| (loss) | 21 | 2 | (1) | 57 | 2 | (11) | 48 | 70 |
| Impairment and | _ | _ | 1 | - | (34) | _ | (34) | (33) |
| other costs | (5) | _ | _ | (4) | (2) | (9) | (15) | (20) |
| Unrealized (losses) gains on mark-to- market forward and | _ | _ | _ | _ | _ | (6) | (6) | (6) |
| swap commodity contracts | _ | _ | _ | _ | (1) | 3 | 2 | 2 |
| Rate-regulated | _ | _ | _ | (15) | - | _ | (15) | (15) |
| activities | _ | _ | _ | (4) | _ | (1) | (5) | (5) |
| IT Common Matters | _ | _ | _ | (2) | _ | _ | (2) | (2) |
| decision | _ | _ | _ | (2) | _ | _ | (2) | (2) |
| Transition of | (1) | _ | (2) | (7) | _ | (1) | (8) | (11) |
| managed IT services | _ | _ | - | _ | _ | _ | _ | _ |
| Other | _ | _ | _ | _ | (1) | _ | (1) | (1) |
| | _ | _ | (1) | _ | 1 | _ | 1 | _ |
| Earnings (loss) attributable to Class | 17 | 3 | (2) | 41 | (31) | (16) | (6) | 12 |
| I and Class II Shares | 16 | 2 | (2) | 47 | _ | (18) | 29 | 45 |

| (\$ millions) | | | | | | | | June 30 |
|--|---------------------------|------------------|------------------------------|-----------|--------------------------|-----------------------------|--------------|--------------|
| 2021 | | | | ATCO L | td. | | | |
| 2020 | | | | ATCO | | | | |
| | Structures & Logistics | Neltume Ports | ATCO Corporate & Other | Utilities | Energy Infrastructure | CUL Corporate & Other | Consolidated | Consolidated |
| Revenues | 348 | _ | (3) | 1,478 | 91 | 128 | 1,697 | 2,042 |
| | 372 | _ | (3) | 1,478 | 90 | 57 | 1,625 | 1,994 |
| Adjusted earnings | 32 | 6 | 1 | 171 | 9 | (19) | 161 | 199 |
| (loss) | 28 | 5 | _ | 156 | 5 | (18) | 143 | 176 |
| Impairment and | _ | _ | 1 | _ | (34) | _ | (34) | (33) |
| other costs | (5) | _ | _ | (4) | (2) | (9) | (15) | (20) |
| Unrealized (losses) gains on mark-to- market forward and | _ | _ | _ | _ | _ | (6) | (6) | (6) |
| swap commodity contracts | _ | _ | _ | _ | (1) | 6 | 5 | 5 |
| Rate-regulated | _ | _ | _ | (43) | _ | _ | (43) | (43) |
| activities | _ | _ | _ | (21) | _ | (1) | (22) | (22) |
| IT Common Matters | _ | _ | _ | (4) | _ | _ | (4) | (4) |
| decision | _ | _ | _ | (4) | _ | _ | (4) | (4) |
| Transition of managed | (1) | _ | (2) | (13) | _ | (1) | (14) | (17) |
| IT services | _ | _ | _ | _ | _ | _ | _ | _ |
| Other | _ | _ | _ | _ | (1) | _ | (1) | (1) |
| | _ | _ | _ | _ | (3) | _ | (3) | (3) |
| Earnings (loss) attributable to Class | 31 | 6 | (1) | 111 | (26) | (26) | 59 | 95 |
| I and Class II Shares | 23 | 5 | _ | 127 | (1) | (22) | 104 | 132 |

IMPAIRMENT AND OTHER COSTS

In the second quarter of 2021, impairments and other costs not in the normal course of business of \$33 million (after-tax and non-controlling interests) were recorded. Canadian Utilities incurred \$28 million of these costs in Mexico, related mainly to its Veracruz hydro facility within its Energy Infrastructure segment. The charge reflects an adverse arbitration decision, changes in market regulations, ongoing political uncertainty, and a challenging operating environment, resulting in an impairment of the carrying value of the assets. Other costs recorded were individually immaterial.

UNREALIZED GAINS AND LOSSES ON MARK-TO-MARKET FORWARD AND SWAP COMMODITY CONTRACTS

The Company's retail electricity and natural gas business in Alberta enters into fixed-price swap commodity contracts to manage exposure to electricity and natural gas prices and volumes. These contracts are measured at fair value. Unrealized gains and losses due to changes in the fair value of the fixed-price swap commodity contracts are recognized in the earnings of the Corporate & Other segment.

The CODM believes that removal of the unrealized gains or losses on mark-to-market forward and swap commodity contracts provides a better representation of operating results for the Company's operations.

Realized gains or losses are recognized in adjusted earnings when the commodity contracts are settled.

RATE-REGULATED ACTIVITIES

Electricity Distribution and Transmission and their subsidiaries, ATCO Electric Yukon, Northland Utilities (NWT) and Northland Utilities (Yellowknife), as well as Natural Gas Distribution, Natural Gas Transmission, and International Natural Gas Distribution are collectively referred to as the Regulated Utilities.

There is currently no specific guidance under IFRS for rate-regulated entities that the Company is eligible to adopt. In the absence of this guidance, the Regulated Utilities do not recognize assets and liabilities from rate-regulated activities as may be directed by regulatory decisions. Instead, the Regulated Utilities recognize revenues in earnings when amounts are billed to customers, consistent with the regulator-approved rate design. Operating costs and expenses are recorded when incurred. Costs incurred in constructing an asset that meet the asset recognition criteria are included in the related property, plant and equipment or intangible asset.

The Company uses standards issued by the Financial Accounting Standards Board (FASB) in the United States as another source of generally accepted accounting principles to account for rate-regulated activities in its internal reporting provided to the CODM. The CODM believes that earnings presented in accordance with the FASB standards are a better representation of the operating results of the Company's rate-regulated activities. Therefore, the Company presents adjusted earnings as part of its segmented disclosures on this basis. Rate-regulated accounting (RRA) standards impact the timing of how certain revenues and expenses are recognized when compared to non-rate regulated activities, to appropriately reflect the economic impact of a regulator's decisions on revenues.

Rate-regulated accounting differs from IFRS in the following ways:

| Timing Adjustment | Items | RRA Treatment | IFRS Treatment |
|--|--|--|--|
| Additional revenues billed in current period | Future removal and site restoration costs, and impact of colder temperatures | The Company defers the recognition of cash received in advance of future expenditures. | The Company recognizes revenues when amounts are billed to customers and costs when they are incurred. |
| Revenues to be billed in future periods | Deferred income taxes, impact of warmer temperatures, and impact of inflation on rate base | The Company recognizes revenues associated with recoverable costs in advance of future billings to customers. | The Company recognizes costs when they are incurred, but does not recognize their recovery until customer rates are changed and amounts are collected through future billings. |
| Regulatory decisions received | Regulatory decisions received which relate to current and prior periods | The Company recognizes the earnings from a regulatory decision pertaining to current and prior periods when the decision is received. | The Company does not recognize earnings from a regulatory decision when it is received as regulatory assets and liabilities are not recorded under IFRS. |
| Settlement of regulatory decisions and other items | Settlement of amounts receivable or payable to customers and other items | The Company recognizes the amount receivable or payable to customers as a reduction in its regulatory assets and liabilities when collected or refunded through future billings. | The Company recognizes earnings when customer rates are changed and amounts are recovered or refunded to customers through future billings. |

The significant timing adjustments as a result of the differences between rate-regulated accounting and IFRS are as follows:

| Three Months Ended June 30 | | | | | Six Months Ended June 30 | | |
|---|------|------|--------|------|-----------------------------|--------|--|
| (\$ millions) | 2021 | 2020 | Change | 2021 | 2020 | Change | |
| Additional revenues billed in current period | | | | | | | |
| Future removal and site restoration costs (1) | 16 | 9 | 7 | 31 | 21 | 10 | |
| Impact of colder temperatures (2) | _ | 2 | (2) | _ | 5 | (5) | |
| Revenues to be billed in future periods | | | | | | | |
| Deferred income taxes (3) | (15) | (12) | (3) | (29) | (30) | 1 | |
| Distribution rate relief ⁽⁴⁾ | (18) | _ | (18) | (39) | _ | (39) | |
| Impact of warmer temperatures (2) | _ | _ | _ | (1) | _ | (1) | |
| Impact of inflation on rate base (5) | (2) | _ | (2) | (5) | (2) | (3) | |
| Settlement of regulatory decisions and other items ⁽⁶⁾ | 4 | (4) | 8 | _ | (16) | 16 | |
| | (15) | (5) | (10) | (43) | (22) | (21) | |

⁽¹⁾ Removal and site restoration costs are billed to customers over the estimated useful life of the related assets based on forecast costs to be incurred in

IT COMMON MATTERS DECISION

Consistent with the treatment of the gain on sale in 2014 from the IT services business by the Company, financial impacts associated with the IT Common Matters decision are excluded from adjusted earnings. The amount excluded from adjusted earnings in the three and six months ended June 30, 2021 was \$2 million and \$4 million (after-tax and non-controlling interests) (2020 - \$2 million and \$4 million).

TRANSITION OF MANAGED IT SERVICES

In the fourth quarter of 2020 and first quarter of 2021, Canadian Utilities signed MSAs with IBM Canada Ltd. and IBM Australia Limited, respectively, to provide managed IT services. These services are currently provided by Wipro under a ten-year MSA expiring in December 2024. The transition of the managed IT services from Wipro to IBM commenced on February 1, 2021 and is expected to be completed by the third quarter of 2021.

In the second quarter and first six months of 2021, ATCO recognized termination and transition costs of \$11 million and \$17 million (after-tax and non-controlling interests).

OTHER

The Company adjusts the deferred tax asset which was recognized as a result of the 2015 Tula Pipeline Project impairment. In the second quarter and first six months of 2021, the Company recorded a foreign exchange loss of nil (after-tax and non-controlling interests) (2020 - a foreign exchange gain of \$1 million and a foreign exchange loss of \$3 million) due to a difference between the tax base currency, which is the Mexican peso, and the US dollar functional currency.

Natural Gas Distribution's customer rates are based on a forecast of normal temperatures. Fluctuations in temperatures may result in more or less revenue being recovered from customers than forecast. Revenues above or below the normal in the current period are refunded to or recovered from customers in future periods.

⁽³⁾ Income taxes are billed to customers when paid by the Company.

⁽⁴⁾ During the three and six months ended June 30, 2021, Electricity Distribution and Natural Gas Distribution recorded a decrease in earnings of \$18 million and \$39 million related to interim rate relief for customers as applied for by the Company and approved by the AUC to hold current distribution base rates in place. This will be recovered from customers in 2022 and 2023.

The inflation-indexed portion of International Natural Gas Distribution's rate base is billed to customers through the recovery of depreciation in subsequent periods based on the actual or forecasted annual rate of inflation. Under rate-regulated accounting, revenue is recognized in the current period for the inflation component of rate base when it is earned. Differences between the amounts earned and the amounts billed to customers are deferred and recognized in revenues over the service life of the related assets.

In the first six months of 2020, Electricity Distribution recorded a decrease in earnings of \$11 million related to the payment of transmission costs. Substantially all of these costs were recovered from customers in the second half of 2020.

RECONCILIATION OF FUNDS GENERATED BY OPERATIONS TO CASH FLOWS FROM **OPERATING ACTIVITIES**

Funds generated by operations is defined as cash flow from operations before changes in non-cash working capital. In management's opinion, funds generated by operations is a significant performance indicator of the Company's ability to generate cash during a period to fund capital expenditures. Funds generated by operations does not have any standardized meaning under IFRS and might not be comparable to similar measures presented by other companies.

(\$ millions)

| 2021 | Three Months Ended | Six Months Ended |
|--------------------------------------|--------------------|------------------|
| 2020 | June 30 | June 30 |
| Funds generated by operations | 414 | 905 |
| | 378 | 894 |
| Changes in non-cash working capital | 16 | 69 |
| | 75 | 137 |
| Cash flows from operating activities | 430 | 974 |
| | 453 | 1,031 |

RECONCILIATION OF CAPITAL INVESTMENT TO CAPITAL EXPENDITURES

Capital investment is defined as cash used for capital expenditures, business combinations, and cash used in the Company's proportional share of capital expenditures in joint ventures, and cash used for equity investment in associate companies. In management's opinion, capital investment reflects the Company's total cash investment in assets. Capital expenditures includes additions to property, plant and equipment and intangibles as well as interest capitalized during construction.

| (\$ millions) | | | | | | | inree | June 30 | | |
|---------------------|---------------------------|----------------------------|------------------------------|-----------|--------------------------|-----------------------------|--------------|--------------|--|--|
| 2021 | | ATCO Ltd. | | | | | | | | |
| 2020 | | Canadian Utilities Limited | | | | | | | | |
| | Structures & Logistics | Neltume Ports | ATCO Corporate & Other | Utilities | Energy Infrastructure | CUL Corporate & Other | Consolidated | Consolidated | | |
| Capital Investment | 33 | _ | 44 | 412 | 15 | 3 | 430 | 507 | | |
| | 33 | _ | 3 | 180 | 8 | 2 | 190 | 226 | | |
| Capital Expenditure | _ | | | | (9) | _ | (9) | (9) | | |
| in joint ventures | | | | | (2) | | (2) | (2) | | |

412

180

44

3

33

33

Capital Expenditures

(3)

6

5

3

2

| (\$ millions) | | | | | | | | | |
|----------------------|---------------------------|----------------------------|------------------------------|-----------|--------------------------|-----------------------------|--------------|--------------|--|
| 2021 ATCO Ltd. | | | | | | | | | |
| 2020 | | Canadian Utilities Limited | | | | | | | |
| | Structures & Logistics | Neltume Ports | ATCO Corporate & Other | Utilities | Energy Infrastructure | CUL Corporate & Other | Consolidated | Consolidated | |
| Capital Investment | 51 | _ | 49 | 632 | 23 | 5 | 660 | 760 | |
| | 71 | _ | 9 | 429 | 16 | 4 | 449 | 529 | |
| Capital Expenditure | _ | | | | (14) | _ | (14) | (14) | |
| in joint ventures | _ | _ | _ | 1 | (5) | _ | (5) | (5) | |
| Capital Expenditures | 51 | _ | 49 | 632 | 9 | 5 | 646 | 746 | |
| | 71 | _ | 9 | 429 | 11 | 4 | 444 | 524 | |

Three Months Ended

(3)

421

187

(3)

498

223

Siv Months Ended

OTHER FINANCIAL INFORMATION

INTERNAL CONTROL OVER FINANCIAL REPORTING

There was no change in the Company's internal control over financial reporting that occurred during the period beginning on April 1, 2021, and ended on June 30, 2021, that materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

FORWARD-LOOKING INFORMATION

Certain statements contained in this MD&A constitute forward-looking information. Forward-looking information is often, but not always, identified by the use of words such as "anticipate", "plan", "estimate", "expect", "may", "will", "intend", "should", and similar expressions. Forward-looking information involves known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking information. The Company believes that the expectations reflected in the forward-looking information are reasonable, but no assurance can be given that these expectations will prove to be correct and such forward-looking information should not be unduly relied upon.

The Company's actual results could differ materially from those anticipated in any forward-looking information contained in this MD&A as a result of regulatory decisions, competitive factors in the industries in which the Company operates, prevailing economic conditions (including as may be affected by the COVID-19 pandemic) and other factors, many of which are beyond the control of the Company.

Any forward-looking information contained in this MD&A represents the Company's expectations as of the date hereof, and is subject to change after such date. The Company disclaims any intention or obligation to update or revise any forward-looking information whether as a result of new information, future events or otherwise, except as required by applicable securities legislation.

ADDITIONAL INFORMATION

ATCO has published its unaudited interim consolidated financial statements and MD&A for the six months ended June 30, 2021. Copies of these documents may be obtained upon request from Investor Relations at 3rd Floor, West Building, 5302 Forand Street S.W., Calgary, Alberta, T3E 8B4, telephone 403-292-7500, fax 403-292-7532 or email investorrelations@atco.com.

GLOSSARY

Alberta Utilities means Electricity Distribution, Electricity Transmission, Natural Gas Distribution and Natural Gas Transmission.

AUC means the Alberta Utilities Commission.

Class I Shares means Class I Non-Voting Shares of the Company.

Class II Shares means Class II Voting Shares of the Company.

CODM means Chief Operating Decision Maker, and is comprised of the Chair & Chief Executive Officer, and the other members of the Executive Committee.

Company means ATCO Ltd. and, unless the context otherwise requires, includes its subsidiaries and joint arrangements.

Customer Contributions are non-refundable cash contributions made by customers for certain additions to property, plant and equipment, mainly in the Utilities. These contributions are made when the estimated revenue is less than the cost of providing service.

Earnings means Adjusted Earnings as defined in the Non-GAAP and Additional GAAP Measures section of this MD&A.

GAAP means Canadian generally accepted accounting principles.

GHG means greenhouse gas.

IFRS means International Financial Reporting Standards.

LNG means liquefied natural gas.

Megawatt (MW) is a measure of electric power equal to 1,000,000 watts.

NCI means non-controlling interest.

PBR means Performance Based Regulation.

Regulated Utilities means Electricity Distribution, Electricity Transmission, Natural Gas Distribution, Natural Gas Transmission and International Natural Gas Distribution.



ATCO LTD. INTERIM CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

FOR THE SIX MONTHS ENDED JUNE 30, 2021

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CONSOLIDATED STATEMENTS OF EARNINGS

| | | Three | e Months Ended June 30 | Six Months Ended June 30 | | |
|--|------|--------|---------------------------|-----------------------------|---------|--|
| (millions of Canadian Dollars except per share data) | Note | 2021 | 2020 | 2021 | 2020 | |
| Revenues | 4 | 970 | 938 | 2,042 | 1,994 | |
| Costs and expenses | | | | | | |
| Salaries, wages and benefits | | (141) | (147) | (281) | (278) | |
| Energy transmission and transportation | | (66) | (55) | (130) | (108) | |
| Plant and equipment maintenance | | (47) | (48) | (84) | (96) | |
| Fuel costs | | (21) | (21) | (50) | (47) | |
| Purchased power | | (69) | (46) | (146) | (111) | |
| Materials and consumables | | (86) | (116) | (168) | (212) | |
| Depreciation, amortization and impairment | | (224) | (177) | (394) | (333) | |
| Franchise fees | | (58) | (55) | (139) | (136) | |
| Property and other taxes | | (19) | (20) | (37) | (38) | |
| Other | | (111) | (32) | (194) | (88) | |
| | | (842) | (717) | (1,623) | (1,447) | |
| Earnings from investment in associate company | | 3 | 2 | 6 | 5 | |
| Earnings from investment in joint ventures | | 6 | 3 | 20 | 10 | |
| Operating profit | | 137 | 226 | 445 | 562 | |
| Interest income | | 3 | 3 | 7 | 9 | |
| Interest expense | | (104) | (105) | (210) | (210) | |
| Net finance costs | | (101) | (102) | (203) | (201) | |
| Earnings before income taxes | | 36 | 124 | 242 | 361 | |
| Income tax expense | | (10) | (35) | (55) | (98) | |
| Earnings for the period | | 26 | 89 | 187 | 263 | |
| Earnings attributable to: | | | | | | |
| Class I and Class II Shares | | 12 | 45 | 95 | 132 | |
| Non-controlling interests | | 14 | 44 | 92 | 131 | |
| | | 26 | 89 | 187 | 263 | |
| Earnings per Class I and Class II Share | 5 | \$0.10 | \$0.39 | \$0.83 | \$1.15 | |
| Diluted earnings per Class I and Class II Share | 5 | \$0.10 | \$0.39 | \$0.82 | \$1.15 | |

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

| | | Three | Months Ended June 30 | Six | Months Ended June 30 |
|---|------|-------|-------------------------|------|-------------------------|
| (millions of Canadian Dollars) | Note | 2021 | 2020 | 2021 | 2020 |
| Earnings for the period | | 26 | 89 | 187 | 263 |
| Other comprehensive income (loss), net of income taxes | | | | | |
| Items that will not be reclassified to earnings: | | | | | |
| Re-measurement of retirement benefits (1) | 9 | 24 | (218) | 170 | (16) |
| Items that are or may be reclassified subsequently to earnings: | | | | | |
| Cash flow hedges (2) | | 17 | (7) | 28 | (24) |
| Foreign currency translation adjustment (3) | | (41) | 27 | (74) | 25 |
| Share of other comprehensive loss in associate company | | (6) | _ | (5) | (4) |
| | | (30) | 20 | (51) | (3) |
| Other comprehensive (loss) income | | (6) | (198) | 119 | (19) |
| Comprehensive income (loss) for the period | | 20 | (109) | 306 | 244 |
| Comprehensive income (loss) attributable to: | | | | | |
| Class I and Class II Shares | | _ | (40) | 144 | 132 |
| Non-controlling interests | | 20 | (69) | 162 | 112 |
| | | 20 | (109) | 306 | 244 |

⁽¹⁾ Net of income taxes of \$(7) million and \$(51) million for the three and six months ended June 30, 2021 (2020 - \$64 million and \$4 million).

⁽²⁾ Net of income taxes of \$(5) million and \$(9) million for the three and six months ended June 30, 2021 (2020 - \$3 million and \$9 million).

⁽³⁾ Net of income taxes of nil.

CONSOLIDATED BALANCE SHEETS

| | | June 30 | December 31 |
|---|------|--------------|-------------|
| (millions of Canadian Dollars) | Note | 2021 | 2020 |
| ASSETS | | | |
| Current assets | | | |
| Cash and cash equivalents | 10 | 646 | 1,103 |
| Accounts receivable and contract assets | | 566 | 727 |
| Finance lease receivables | | 10 | 9 |
| Inventories | | 70 | 76 |
| Prepaid expenses and other current assets | | 210 | 124 |
| Non-current assets | | 1,502 | 2,039 |
| Property, plant and equipment | 6 | 18,557 | 18,327 |
| Intangibles | O | 697 | 685 |
| Retirement benefit asset | 9 | 76 | 085 |
| Right-of-use assets | 9 | 89 | - 97 |
| Goodwill | | 73 | 82 |
| | | 205 | 186 |
| Investment in joint ventures | | | |
| Investment in associate company | | 435 | 460 |
| Finance lease receivables | | 157 | 166 |
| Deferred income tax assets | | 81 | 85 |
| Other assets | | 75 | 73 |
| Total assets | | 21,947 | 22,200 |
| LIABILITIES | | | |
| Current liabilities | | | |
| Bank indebtedness | | 3 | 3 |
| Accounts payable and accrued liabilities | | 601 | 695 |
| Lease liabilities | | 14 | 16 |
| Provisions and other current liabilities | | 142 | 164 |
| Long-term debt | | 312 | 196 |
| Non-current liabilities | | 1,072 | 1,074 |
| Deferred income tax liabilities | | 1 520 | 1,443 |
| | 9 | 1,538 296 | 439 |
| Retirement benefit obligations Customer contributions | 9 | | |
| | | 1,836 | 1,756 |
| Lease liabilities | | 78 | 84 |
| Other liabilities | | 117 | 132 |
| Long-term debt | | 9,231 | 9,423 |
| Total liabilities | | 14,168 | 14,351 |
| EQUITY | | | |
| Class I and Class II Share owners' equity | | | |
| Class I and Class II shares | 8 | 178 | 178 |
| Contributed surplus | | 7 | 6 |
| Retained earnings | | 3,904 | 3,880 |
| Accumulated other comprehensive loss | | (55) | (12) |
| | | 4,034 | 4,052 |
| Non-controlling interests | | 3,745 | 3,797 |
| Total equity | | 7,779 | 7,849 |
| Total liabilities and equity | | 21,947 | 22,200 |

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

| (millions of Canadian Dollars) | Note | Class I and Class II Shares | Contributed Surplus | Retained Earnings | Accumulated Other Comprehensive Loss | Total | Non- Controlling Interests | Total Equity |
|--|------|-----------------------------------|------------------------|----------------------|---|-------|----------------------------------|--------------|
| December 31, 2019 | | 173 | 12 | 3,832 | (17) | 4,000 | 3,858 | 7,858 |
| Earnings for the period | | _ | _ | 132 | _ | 132 | 131 | 263 |
| Other comprehensive income (loss) | | _ | _ | _ | _ | _ | (19) | (19) |
| Losses on retirement benefits transferred to retained earnings | | _ | _ | (7) | 7 | _ | _ | _ |
| Shares issued, purchased and cancelled | | 1 | _ | _ | _ | 1 | _ | 1 |
| Dividends | 8 | _ | _ | (100) | _ | (100) | (150) | (250) |
| Share-based compensation | | 3 | (2) | 3 | _ | 4 | _ | 4 |
| Other | | _ | _ | _ | 2 | 2 | 1 | 3 |
| June 30, 2020 | | 177 | 10 | 3,860 | (8) | 4,039 | 3,821 | 7,860 |
| December 31, 2020 | | 178 | 6 | 3,880 | (12) | 4,052 | 3,797 | 7,849 |
| Earnings for the period | | _ | _ | 95 | _ | 95 | 92 | 187 |
| Other comprehensive income | | _ | _ | _ | 49 | 49 | 70 | 119 |
| Gains on retirement benefits transferred to retained earnings | | _ | _ | 92 | (92) | _ | _ | _ |
| Shares purchased and cancelled | | _ | _ | (9) | _ | (9) | (119) | (128) |
| Dividends | 8 | _ | _ | (103) | _ | (103) | (150) | (253) |
| Share-based compensation | | _ | 1 | _ | _ | 1 | _ | 1 |
| Changes in ownership interest in subsidiary company (1) | | _ | _ | (56) | _ | (56) | 56 | _ |
| Other | | | - | 5 | | 5 | (1) | 4 |
| June 30, 2021 | | 178 | 7 | 3,904 | (55) | 4,034 | 3,745 | 7,779 |

⁽¹⁾ The changes in ownership interest in subsidiary company are due to Canadian Utilities Limited's purchases of Class A shares under the normal course issuer bid program. See accompanying Notes to Unaudited Interim Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

| | | Three | Months Ended June 30 | | |
|---|------|-------|-------------------------|-------|-------|
| (millions of Canadian Dollars) | Note | 2021 | 2020 | 2021 | 2020 |
| Operating activities | | | | | |
| Earnings for the period | | 26 | 89 | 187 | 263 |
| Adjustments to reconcile earnings to cash flows from operating activities | 10 | 388 | 289 | 718 | 631 |
| Changes in non-cash working capital | 10 | 16 | 75 | 69 | 137 |
| Cash flows from operating activities | | 430 | 453 | 974 | 1,031 |
| Investing activities | | | | | _ |
| Additions to property, plant and equipment | | (458) | (215) | (674) | (493) |
| Proceeds on disposal of property, plant and equipment | | 1 | 2 | 30 | 2 |
| Additions to intangibles | | (37) | (5) | (66) | (23) |
| Investment in joint ventures | | (8) | (3) | (12) | (8) |
| Changes in non-cash working capital | | (32) | (45) | (10) | (26) |
| Other | 6 | (64) | (2) | (64) | (2) |
| Cash flows used in investing activities | | (598) | (268) | (796) | (550) |
| Financing activities | | | | | |
| Issue of long-term debt | 7 | 4 | 7 | 5 | 66 |
| Repayment of long-term debt | 7 | (17) | (11) | (42) | (82) |
| Repayment of lease liabilities | | (4) | (5) | (9) | (9) |
| Purchase of shares by subsidiary company | | (61) | _ | (119) | _ |
| Purchase of Class I Shares | | (9) | _ | (9) | |
| Dividends paid to Class I and Class II Share owners | | (52) | (50) | (103) | (100) |
| Dividends paid to non-controlling interests | | (74) | (74) | (150) | (150) |
| Interest paid | | (119) | (125) | (201) | (206) |
| Other | | _ | (2) | _ | (1) |
| Cash flows used in financing activities | | (332) | (260) | (628) | (482) |
| Decrease in cash position ⁽¹⁾ | | (500) | (75) | (450) | (1) |
| Foreign currency translation | | (4) | 6 | (7) | (1) |
| Beginning of period | | 1,147 | 1,207 | 1,100 | 1,140 |
| End of period | 10 | 643 | 1,138 | 643 | 1,138 |

⁽¹⁾ Cash position includes \$24 million which is not available for general use by the Company (2020 - \$53 million).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

JUNE 30, 2021

(Tabular amounts in millions of Canadian Dollars, except as otherwise noted)

1. THE COMPANY AND ITS OPERATIONS

ATCO Ltd. was incorporated under the laws of the province of Alberta and is listed on the Toronto Stock Exchange. Its head office and registered office is at 4th Floor, West Building, 5302 Forand Street SW, Calgary, Alberta T3E 8B4. ATCO Ltd. is controlled by Sentgraf Enterprises Ltd. and its controlling share owner, the Southern family.

ATCO Ltd. is engaged in the following business activities:

- Structures & Logistics (workforce and residential housing, innovative modular facilities, construction, site
 support services, workforce lodging services, facility operations and maintenance, defence operations
 services, and disaster and emergency management services);
- Canadian Utilities Limited, including:
 - Utilities (electricity and natural gas transmission and distribution and international electricity operations);
 - Energy infrastructure (electricity generation, energy storage and industrial water solutions);
 - Retail Energy (electricity and natural gas retail sales) (included in the Corporate & Other segment);
- Neltume Ports (ports and transportation logistics).

The unaudited interim consolidated financial statements include the accounts of ATCO Ltd. and its subsidiaries. The statements also include the accounts of a proportionate share of the Company's investments in joint operations, its equity-accounted investments in joint ventures and its equity-accounted investment in associate company. In these financial statements, "the Company" means ATCO Ltd., its subsidiaries, joint arrangements and the associate company.

Principal operating subsidiaries are:

- Canadian Utilities Limited (53.0 per cent owned) and its subsidiaries; and
- ATCO Structures & Logistics and its subsidiaries.

2. BASIS OF PRESENTATION

STATEMENT OF COMPLIANCE

The unaudited interim consolidated financial statements are prepared according to International Accounting Standard (IAS) 34 Interim Financial Reporting using accounting policies consistent with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board and IFRS Interpretations Committee (IFRIC). They do not include all the disclosures required in annual consolidated financial statements and should be read in conjunction with the Company's consolidated financial statements for the year ended December 31, 2020, prepared according to IFRS.

The unaudited interim consolidated financial statements are prepared following the same accounting policies used in the Company's most recent annual consolidated financial statements, except for income taxes. In interim periods, income taxes are accrued using an estimate of the annualized effective tax rate applied to year-to-date earnings.

The unaudited interim consolidated financial statements were authorized for issue by the Audit & Risk Committee, on behalf of the Board of Directors, on July 28, 2021.

BASIS OF MEASUREMENT

The unaudited interim consolidated financial statements are prepared on a historic cost basis, except for derivative financial instruments, retirement benefit obligations and cash-settled share-based compensation liabilities which are carried at remeasured amounts or fair value.

Revenues, earnings and adjusted earnings for any quarter are not necessarily indicative of operations on an annual basis. Quarterly financial results may be affected by the seasonal nature of the Company's operations, the timing of utility rate decisions, the timing and demand of natural gas storage capacity sold, changes in natural gas storage fees and changes in market conditions for workforce housing and space rentals operations.

SIGNIFICANT JUDGMENTS, ESTIMATES AND ASSUMPTIONS

Use of judgments and estimates around the COVID-19 pandemic

For the three and six months ended June 30, 2021, the Company performed an assessment of the impacts of uncertainties around the COVID-19 pandemic on its consolidated financial position, financial performance and cash flows. The assessment required use of judgments and estimates and resulted in no material impacts.

3. SEGMENTED INFORMATION

SEGMENTED RESULTS

Results by operating segment for the three months ended June 30 are shown below.

| 2021 | Structures | Neltume | Corporate | | Canadian Utili | ties Limited | | ATCO |
|-----------------------------------|-------------|---------|-----------|---------------|--------------------------|----------------------|--------------|--------------|
| 2020 | & Logistics | Ports | & Other | Utilities (1) | Energy Infrastructure | Corporate & Other | Consolidated | Consolidated |
| Revenues - external | 181 | 1 | (1) | 685 | 36 | 69 | 790 | 970 |
| | 201 | _ | (3) | 678 | 34 | 28 | 740 | 938 |
| Revenues - | _ | _ | _ | 3 | 3 | (6) | _ | _ |
| intersegment | _ | _ | _ | 7 | 10 | (17) | _ | _ |
| Revenues | 181 | 1 | (1) | 688 | 39 | 63 | 790 | 970 |
| | 201 | _ | (3) | 685 | 44 | 11 | 740 | 938 |
| Operating expenses (2) | (143) | _ | 5 | (356) | (47) | (77) | (480) | (618) |
| | (165) | _ | 5 | (335) | (42) | (3) | (380) | (540) |
| Depreciation, amortization and | (14) | _ | (2) | (147) | (58) | (3) | (208) | (224) |
| impairment | (13) | _ | (2) | (139) | (2) | (21) | (162) | (177) |
| Earnings from investment in | _ | 3 | _ | _ | _ | _ | _ | 3 |
| associate company | _ | 2 | _ | _ | _ | _ | _ | 2 |
| Earnings from investment in joint | 1 | - | _ | 9 | (4) | _ | 5 | 6 |
| ventures | _ | | _ | _ | 3 | _ | 3 | 3 |
| Net finance costs | (2) | _ | (3) | (93) | (2) | (1) | (96) | (101) |
| | (2) | _ | (3) | (93) | (3) | (1) | (97) | (102) |
| Earnings (loss) before | 23 | 3 | (1) | 101 | (72) | (18) | 11 | 36 |
| income taxes | 21 | 2 | (3) | 118 | _ | (14) | 104 | 124 |
| Income tax (expense) | (6) | _ | 1 | (22) | 14 | 3 | (5) | (10) |
| recovery | (5) | _ | 1 | (29) | _ | (2) | (31) | (35) |
| Earnings (loss) for the | 17 | 3 | _ | 79 | (58) | (15) | 6 | 26 |
| period | 16 | 2 | (2) | 89 | _ | (16) | 73 | 89 |
| Adjusted earnings | 18 | 3 | (1) | 65 | 4 | (9) | | 80 |
| (loss) | 21 | 2 | (1) | 57 | 2 | (11) | 48 | 70 |
| Capital expenditures (3) | 33 | _ | 44 | 412 | 6 | 3 | 421 | 498 |
| | 33 | _ | 3 | 180 | 5 | 2 | 187 | 223 |

⁽¹⁾ Includes the collective results of the Electricity and the Natural Gas operating segments. Details of the results by operating segments included in the Utilities are disclosed below.

⁽²⁾ Includes total costs and expenses, excluding depreciation, amortization and impairment expense.

⁽³⁾ Includes additions to property, plant and equipment, intangibles and \$3million of interest capitalized during construction for the three months ended June 30, 2021 (2020 - \$2 million).

Results of the operating segments included in the Utilities for the three months ended June 30 are shown below.

| 2021 | Utilities | | | | | |
|--|-------------|-------------|---------------------------|--------------|--|--|
| 2020 | Electricity | Natural Gas | Intersegment eliminations | Consolidated | | |
| Revenues - external | 335 | 350 | _ | 685 | | |
| | 340 | 338 | _ | 678 | | |
| Revenues - intersegment | 3 | 1 | (1) | 3 | | |
| | 7 | 1 | (1) | 7 | | |
| Revenues | 338 | 351 | (1) | 688 | | |
| | 347 | 339 | (1) | 685 | | |
| Operating expenses ⁽¹⁾ | (132) | (225) | 1 | (356) | | |
| | (130) | (206) | 1 | (335) | | |
| Depreciation and amortization | (78) | (69) | _ | (147) | | |
| | (75) | (64) | _ | (139) | | |
| Earnings from investment in joint ventures | 9 | _ | _ | 9 | | |
| • | _ | _ | _ | _ | | |
| Net finance costs | (56) | (37) | _ | (93) | | |
| | (57) | (36) | _ | (93) | | |
| Earnings before income taxes | 81 | 20 | - | 101 | | |
| | 85 | 33 | _ | 118 | | |
| Income tax expense | (17) | (5) | _ | (22) | | |
| | (20) | (9) | _ | (29) | | |
| Earnings for the period | 64 | 15 | - | 79 | | |
| | 65 | 24 | _ | 89 | | |
| Adjusted earnings | 42 | 23 | - | 65 | | |
| | 40 | 17 | _ | 57 | | |
| Capital expenditures (2) | 86 | 326 | _ | 412 | | |
| | 79 | 101 | _ | 180 | | |

⁽¹⁾ Includes total costs and expenses, excluding depreciation and amortization expense.

Includes additions to property, plant and equipment, intangibles and \$3 million of interest capitalized during construction for the three months ended June 30, 2021 (2020 - \$2 million).

Results by operating segment for the six months ended June 30 are shown below.

| 2021 | Structures | Neltume | Corporate | | Canadian Utilities Limited | | | | | |
|-----------------------------------|-------------|---------|-----------|---------------|----------------------------|----------------------|--------------|--------------|--|--|
| 2020 | & Logistics | Ports | & Other | Utilities (1) | Energy Infrastructure | Corporate & Other | Consolidated | Consolidated | | |
| Revenues - external | 348 | _ | (3) | 1,472 | 70 | 155 | 1,697 | 2,042 | | |
| | 372 | _ | (3) | 1,468 | 64 | 93 | 1,625 | 1,994 | | |
| Revenues - | _ | _ | _ | 6 | 21 | (27) | _ | _ | | |
| intersegment | _ | _ | _ | 10 | 26 | (36) | _ | _ | | |
| Revenues | 348 | 1 | (3) | 1,478 | 91 | 128 | 1,697 | 2,042 | | |
| (0) | 372 | _ | (3) | 1,478 | 90 | 57 | 1,625 | 1,994 | | |
| Operating expenses (2) | (277) | _ | 9 | (733) | (85) | (143) | (961) | | | |
| | (318) | _ | 13 | (689) | (80) | (40) | (809) | (1,114) | | |
| Depreciation, amortization and | (29) | - | (3) | (294) | (62) | (6) | (362) | (394) | | |
| impairment | (25) | _ | (3) | (278) | (6) | (21) | (305) | (333) | | |
| Earnings from investment in | _ | 6 | _ | _ | _ | - | - | 6 | | |
| associate company | _ | 5 | _ | _ | _ | _ | _ | 5 | | |
| Earnings from investment in joint | 2 | - | - | 16 | 2 | - | 18 | 20 | | |
| ventures | 1 | _ | _ | _ | 9 | _ | 9 | 10 | | |
| Net finance costs | (3) | _ | (7) | (186) | (5) | (2) | (193) | (203) | | |
| | (3) | _ | (7) | (185) | (6) | _ | (191) | (201) | | |
| Earnings (loss) before | 41 | 6 | (4) | 281 | (59) | (23) | 199 | 242 | | |
| income taxes | 27 | 5 | - | 326 | 7 | (4) | 329 | 361 | | |
| Income tax (expense) | (10) | _ | 5 | (63) | 10 | 3 | (50) | (55) | | |
| recovery ` ' ´ | (4) | _ | _ | (80) | (9) | (5) | (94) | (98) | | |
| Earnings (loss) for the | 31 | 6 | 1 | 218 | (49) | (20) | 149 | 187 | | |
| period ` ´ | 23 | 5 | _ | 246 | (2) | (9) | 235 | 263 | | |
| Adjusted earnings | 32 | 6 | _ | 171 | 9 | (19) | 161 | 199 | | |
| (loss) | 28 | 5 | _ | 156 | 5 | (18) | 143 | 176 | | |
| Total assets ⁽³⁾ | 980 | 436 | 420 | 18,669 | 942 | 500 | 20,111 | 21,947 | | |
| | 1,069 | 460 | 375 | 18,310 | 993 | 993 | 20,296 | 22,200 | | |
| Capital expenditures (4) | 51 | - | 49 | 632 | 9 | 5 | 646 | 746 | | |
| | 71 | _ | 9 | 429 | 11 | 4 | 444 | 524 | | |

⁽¹⁾ Includes the collective results of the Electricity and the Natural Gas operating segments. Details of the results by operating segments included in the Utilities are disclosed below.

⁽²⁾ Includes total costs and expenses, excluding depreciation, amortization and impairment expense.

^{(3) 2020} comparatives are at December 31, 2020.

⁽⁴⁾ Includes additions to property, plant and equipment, intangibles and \$6million of interest capitalized during construction for the six months ended June 30, 2021 (2020 - \$7 million).

Results of the operating segments included in the Utilities for the six months ended June 30 are shown below.

| 2021 | Utilities | | | | | |
|--|-------------|-------------|---------------------------|--------------|--|--|
| 2020 | Electricity | Natural Gas | Intersegment eliminations | Consolidated | | |
| Revenues - external | 672 | 800 | _ | 1,472 | | |
| | 661 | 807 | _ | 1,468 | | |
| Revenues - intersegment | 6 | 2 | (2) | 6 | | |
| | 10 | 2 | (2) | 10 | | |
| Revenues | 678 | 802 | (2) | 1,478 | | |
| | 671 | 809 | (2) | 1,478 | | |
| Operating expenses (1) | (263) | (472) | 2 | (733) | | |
| | (256) | (435) | 2 | (689) | | |
| Depreciation and amortization | (157) | (137) | - | (294) | | |
| | (152) | (126) | - | (278) | | |
| Earnings from investment in joint ventures | 16 | - | - | 16 | | |
| | _ | - | - | _ | | |
| Net finance costs | (112) | (74) | - | (186) | | |
| | (115) | (70) | _ | (185) | | |
| Earnings before income taxes | 162 | 119 | - | 281 | | |
| | 148 | 178 | - | 326 | | |
| Income tax expense | (35) | (28) | _ | (63) | | |
| | (35) | (45) | _ | (80) | | |
| Earnings for the period | 127 | 91 | - | 218 | | |
| | 113 | 133 | _ | 246 | | |
| Adjusted earnings | 90 | 81 | - | 171 | | |
| | 81 | 75 | _ | 156 | | |
| Total assets ⁽²⁾ | 10,425 | 8,246 | (2) | 18,669 | | |
| | 10,326 | 7,985 | (1) | 18,310 | | |
| Capital expenditures (3) | 174 | 458 | _ | 632 | | |
| | 187 | 242 | _ | 429 | | |

⁽¹⁾ Includes total costs and expenses, excluding depreciation and amortization expense.

^{(2) 2020} comparatives are at December 31, 2020.

⁽³⁾ Includes additions to property, plant and equipment, intangibles and \$6 million of interest capitalized during construction for the six months ended June 30, 2021 (2020 - \$7 million).

ADJUSTED EARNINGS

Adjusted earnings are earnings attributable to Class I and II Shares after adjusting for:

- the timing of revenues and expenses for rate-regulated activities;
- one-time gains and losses;
- unrealized gains and losses on mark-to-market forward and swap commodity contracts;
- impairments; and
- items that are not in the normal course of business or a result of day-to-day operations.

Adjusted earnings are a key measure of segment earnings used by the Chief Operating Decision Maker (CODM) to assess segment performance and allocate resources. Other accounts in the unaudited interim consolidated financial statements have not been adjusted as they are not used by the CODM for those purposes.

The reconciliation of adjusted earnings and earnings for the three months ended June 30 is shown below.

| 2021 | Structures | Neltume | Corporate | | Canadian Utilities Limited | | | | |
|--|-------------|---------|-----------|-----------|----------------------------|----------------------|--------------|--------------|--|
| 2020 | & Logistics | Ports | & Other | Utilities | Energy Infrastructure | Corporate & Other | Consolidated | Consolidated | |
| Adjusted earnings | 18 | 3 | (1) | 65 | 4 | (9) | 60 | 80 | |
| (loss) | 21 | 2 | (1) | 57 | 2 | (11) | 48 | 70 | |
| Transition of managed | (1) | _ | (2) | (7) | - | (1) | (8) | (11) | |
| IT services | _ | _ | _ | _ | _ | _ | _ | _ | |
| Impairment and other | _ | _ | 1 | _ | (34) | _ | (34) | | |
| costs | (5) | _ | _ | (4) | (2) | (9) | (15) | (20) | |
| Unrealized (losses) gains on mark-to- market forward and | - | _ | _ | _ | _ | (6) | (6) | (6) | |
| swap commodity contracts | - | - | _ | - | (1) | 3 | 2 | 2 | |
| Rate-regulated | _ | _ | - | (15) | - | - | (15) | | |
| activities | _ | _ | - | (4) | _ | (1) | (5) | | |
| IT Common Matters | - | _ | _ | (2) | - | - | (2) | | |
| decision | _ | _ | - | (2) | _ | _ | (2) | | |
| Other | _ | _ | - | - | (1) | - | (1) | (1) | |
| | _ | _ | (1) | _ | 1 | _ | 1 | _ | |
| Earnings (loss) attributable to Class I | 17 | 3 | (2) | 41 | (31) | (16) | (6) | 12 | |
| and Class II Shares | 16 | 2 | (2) | 47 | _ | (18) | 29 | 45 | |
| Earnings attributable to non-controlling interests | | | | | | | | 14 | |
| | | | | | | | | 44 | |
| Earnings for the period | | | | | | | | 26 89 | |

The reconciliation of adjusted earnings and earnings for the six months ended June 30 is shown below.

| 2021 | Structures | Neltume | Corporate | | Canadian Utilities Limited | | | |
|--|-------------|---------|-----------|-----------|----------------------------|----------------------|--------------|--------------|
| 2020 | & Logistics | Ports | & Other | Utilities | Energy Infrastructure | Corporate & Other | Consolidated | Consolidated |
| Adjusted earnings | 32 | 6 | - | 171 | 9 | (19) | | 199 |
| (loss) | 28 | 5 | _ | 156 | 5 | (18) | | 176 |
| Transition of managed | (1) | _ | (2) | (13) | _ | (1) | (14) | (17) |
| IT services | - | _ | _ | _ | _ | _ | _ | _ |
| Impairment and other | _ | _ | 1 | - | (34) | - | (34) | , , |
| costs | (5) | _ | _ | (4) | (2) | (9) | (15) | (20) |
| Unrealized (losses) gains on mark-to- market forward and | _ | _ | - | - | - | (6) | (6) | (6) |
| swap commodity contracts | _ | _ | _ | _ | (1) | 6 | 5 | 5 |
| Rate-regulated | _ | - | _ | (43) | _ | _ | (43) | (43) |
| activities | _ | _ | _ | (21) | _ | (1) | (22) | (22) |
| IT Common Matters | _ | _ | _ | (4) | _ | _ | (4) | (4) |
| decision | _ | _ | _ | (4) | _ | _ | (4) | (4) |
| Other | _ | _ | _ | _ | (1) | _ | (1) | (1) |
| | _ | _ | _ | _ | (3) | _ | (3) | (3) |
| Earnings (loss) attributable to Class I | 31 | 6 | (1) | 111 | (26) | (26) | 59 | 95 |
| and Class II Shares | 23 | 5 | _ | 127 | (1) | (22) | 104 | 132 |
| Earnings attributable | | | | | | | | 92 |
| to non-controlling interests | | | | | | | | 131 |
| Earnings for the period | | | | | | | | 187 |
| 1.65 1.1 1.12 51.10 | | | | | | | | 263 |

Transition of managed IT services

In 2020, and in the first quarter of 2021, the Company signed Master Services Agreements (MSA) with IBM Canada Ltd. and IBM Australia Limited (IBM), respectively, to provide managed information technology (IT) services. These services are currently provided by Wipro Ltd. (Wipro) under a ten-year MSA expiring in December 2024. The transition of the managed IT services from Wipro to IBM commenced on February 1, 2021 and is expected to be completed by the third quarter of 2021.

In 2020, and during the first quarter of 2021, the Company recognized onerous contract provisions of \$75 million (\$32 million after-tax and non-controlling interests (NCI)) and \$6 million (\$2 million after-tax and NCI), respectively, which represents management's best estimate of the costs to exit the Wipro MSA. The provisions are included in provisions and other current liabilities in the consolidated balance sheets. The provision of \$6 million was recorded in the first quarter of 2021 and is included in other expenses in the consolidated statements of earnings for the six months ended June 30, 2021. The actual costs are expected to be finalized later in 2021. The onerous contract provision is not in the normal course of business and has been excluded from Adjusted Earnings.

In addition, for the three and six months ended June 30, 2021, the Company recognized transition costs of \$24 million and \$33 million (\$11 million and \$15 million after-tax and NCI). The transition costs relate to activities to transfer the managed IT services from Wipro to IBM. As these costs are not in the normal course of business, they have been excluded from Adjusted Earnings.

Impairment and other costs recorded in the second quarter of 2021

In the second quarter of 2021, impairments and other costs not in the normal course of business of \$33 million after tax and NCI were recorded, mainly in Mexico, related to Energy Infrastructure's Veracruz hydro facility in the amount of \$28 million after tax and NCI. Other costs recorded were individually immaterial.

The charge reflects an adverse arbitration decision, changes in market regulations, ongoing political uncertainty, and challenging operating environment, resulting in an impairment of the carrying value of the assets.

The recoverable amount of Energy Infrastructure's Veracruz hydro facility was determined based on fair value less costs of disposal. The expected future cash flows were estimated under an assumption of 43 years of operations, representing the useful life of the Veracruz hydro facility, and were discounted at an after-tax rate of approximately 10 per cent. The fair value measurement is categorized as level 3 on the fair value hierarchy. As at June 30, 2021, the recoverable amount of Energy Infrastructure's Veracruz hydro facility was estimated to be \$22 million.

As the charges relate to impairments, they have been excluded from Adjusted Earnings.

Impairment and other costs recorded in the second guarter of 2020

In the second quarter of 2020, impairment and other costs not in the normal course of business of \$20 million, after tax and NCI, were recorded. These costs mainly related to certain assets that no longer represent strategic value to the Company.

Canadian Utilities' subsidiary ATCO Oil & Gas Ltd. holds a 5 per cent working interest in oil and gas assets in Northern Canada. With continued low oil prices and the COVID-19 pandemic continuing to cause economic uncertainty, an impairment of \$9 million was recorded during the three and six months ended June 30, 2020, reflecting the reduced likelihood of future recovery of these costs.

ATCO Structures & Logistics Ltd. closed its manufacturing facility located in Pocatello, Idaho, relocated materials and equipment to its manufacturing facilities in Calgary, Alberta and Diboll, Texas and recorded \$3 million in one-time closure costs.

The remaining costs mainly related to the continued transformation and realignment of certain functions in the Company, as well as an adjustment to certain real estate assets in small markets within the Company's real estate portfolio due to continued low prices and economic uncertainty.

Unrealized gains and losses on mark-to-market forward and swap commodity contracts

The Company's retail electricity and natural gas business in Alberta enters into fixed-price swap commodity contracts to manage exposure to electricity and natural gas prices and volumes. These contracts are measured at fair value. Unrealized gains and losses due to changes in the fair value of the fixed-price swap commodity contracts are recognized in the earnings of the Corporate & Other segment.

The CODM believes that removal of the unrealized gains or losses on mark-to-market forward and swap commodity contracts provides a better representation of operating results for the Company's operations.

Realized gains or losses are recognized in adjusted earnings when the commodity contracts are settled.

Rate-regulated activities

ATCO Electric and its subsidiaries, ATCO Electric Yukon, Northland Utilities (NWT) and Northland Utilities (Yellowknife), as well as ATCO Gas, ATCO Pipelines and ATCO Gas Australia are collectively referred to as the Utilities.

There is currently no specific guidance under IFRS for rate-regulated entities that the Company is eligible to adopt. In the absence of this guidance, the Utilities do not recognize assets and liabilities from rate-regulated activities as may be directed by regulatory decisions. Instead, the Utilities recognize revenues in earnings when amounts are billed to customers, consistent with the regulator-approved rate design. Operating costs and expenses are recorded when incurred. Costs incurred in constructing an asset that meet the asset recognition criteria are included in the related property, plant and equipment or intangible asset.

The Company uses standards issued by the Financial Accounting Standards Board (FASB) in the United States as another source of generally accepted accounting principles to account for rate-regulated activities in its internal reporting provided to the CODM. The CODM believes that earnings presented in accordance with the FASB standards are a better representation of the operating results of the Company's rate-regulated activities. Therefore, the Company presents adjusted earnings as part of its segmented disclosures on this basis. Rate-regulated accounting (RRA) standards impact the timing of how certain revenues and expenses are recognized when compared to non-rate regulated activities, to appropriately reflect the economic impact of a regulator's decisions on revenues.

Rate-regulated accounting differs from IFRS in the following ways:

| | Timing Adjustment | Items | RRA Treatment | IFRS Treatment |
|----|--|---|--|--|
| 1. | Additional revenues billed in current period | Future removal and site restoration costs, and impact of colder temperatures. | The Company defers the recognition of cash received in advance of future expenditures. | The Company recognizes revenues when amounts are billed to customers and costs when they are incurred. |
| 2. | Revenues to be billed in future periods | Deferred income taxes, impact of warmer temperatures, and impact of inflation on rate base. | The Company recognizes revenues associated with recoverable costs in advance of future billings to customers. | The Company recognizes costs when they are incurred, but does not recognize their recovery until customer rates are changed and amounts are collected through future billings. |
| 3. | Regulatory decisions received | Regulatory decisions received which relate to current and prior periods. | The Company recognizes the earnings from a regulatory decision pertaining to current and prior periods when the decision is received. | The Company does not recognize earnings from a regulatory decision when it is received as regulatory assets and liabilities are not recorded under IFRS. |
| 4. | Settlement of regulatory decisions and other items | Settlement of amounts receivable or payable to customers and other items. | The Company recognizes the amount receivable or payable to customers as a reduction in its regulatory assets and liabilities when collected or refunded through future billings. | The Company recognizes earnings when customer rates are changed and amounts are recovered or refunded to customers through future billings. |

The significant timing adjustments as a result of the differences between rate-regulated accounting and IFRS are as follows:

| | Thre | ee Months Ended June 30 | Si | Six Months Ended June 30 | | |
|---|------|----------------------------|------|-----------------------------|--|--|
| | 2021 | 2020 | 2021 | 2020 | | |
| Additional revenues billed in current period | | | | | | |
| Future removal and site restoration costs (1) | 16 | 9 | 31 | 21 | | |
| Impact of colder temperatures (2) | _ | 2 | _ | 5 | | |
| Revenues to be billed in future periods | | | | | | |
| Deferred income taxes (3) | (15) | (12) | (29) | (30) | | |
| Distribution rate relief (4) | (18) | _ | (39) | _ | | |
| Impact of warmer temperatures ⁽²⁾ | _ | _ | (1) | _ | | |
| Impact of inflation on rate base ⁽⁵⁾ | (2) | _ | (5) | (2) | | |
| Settlement of regulatory decisions and other items ⁽⁶⁾ | 4 | (4) | _ | (16) | | |
| | (15) | (5) | (43) | (22) | | |

Removal and site restoration costs are billed to customers over the estimated useful life of the related assets based on forecast costs to be incurred in future periods.

Natural Gas Distribution's customer rates are based on a forecast of normal temperatures. Fluctuations in temperatures may result in more or less revenue being recovered from customers than forecast. Revenues above or below the normal in the current period are refunded to or recovered from customers in future periods.

Income taxes are billed to customers when paid by the Company.

During the three and six months ended June 30, 2021, Electricity Distribution and Natural Gas Distribution recorded a decrease in earnings of \$18 million and \$39 million related to interim rate relief for customers as applied for by the Company and approved by the AUC to hold current distribution base rates in place. This will be recovered from customers in 2022 and 2023.

The inflation-indexed portion of ATCO Gas Australia's (part of Natural Gas Distribution) rate base is billed to customers through the recovery of depreciation in subsequent periods based on the actual or forecasted annual rate of inflation. Under rate-regulated accounting, revenue is recognized in the current period for the inflation component of rate base when it is earned. Differences between the amounts earned and the amounts billed to customers are deferred and recognized in revenues over the service life of the related assets.

In the first six months of 2020, Electricity Distribution recorded a decrease in earnings of \$11 million related to the payment of transmission costs. Substantially all of these costs were recovered from customers in the second half of 2020.

IT Common Matters decision

Consistent with the treatment of the gain on sale in 2014 from the IT services business by the Company, financial impacts associated with the IT Common Matters decision are excluded from adjusted earnings. The amount excluded from adjusted earnings in the three and six months ended June 30, 2021 was \$2 million and \$4 million (2020 - \$2 million and \$4 million).

Other

The Company adjusts the deferred tax asset which was recognized as a result of the 2015 Tula Pipeline Project impairment. During the three and six months ended June 30, 2021, the Company recorded a foreign exchange loss of nil after tax and non-controlling interests (2020 - a foreign exchange gain of \$1 million and a foreign exchange loss of \$3 million) due to a difference between the tax base currency, which is the Mexican peso, and the US dollar functional currency.

4. REVENUES

The Company disaggregates revenues based on the nature of revenue streams. The disaggregation of revenues by each operating segment for the three months ended June 30 is shown below:

| 2021 | Structures | Utilities | | . Energy | Corporate & Other ⁽²⁾ | Consolidated | |
|----------------------------------|------------------|----------------------------|----------------------------|----------------|-------------------------------------|--------------|-------------------|
| 2020 | & Logistics | Electricity ⁽¹⁾ | Natural Gas ⁽¹⁾ | Total | Infrastructure | & Other (2) | Consolidated |
| Revenue Streams | | | | | | | |
| Rendering of Services | | | | | | | |
| Distribution services | - | 122 | 211 | 333 | _ | - | 333 |
| | - | 131 | 202 | 333 | _ | _ | 333 |
| Transmission services | - | 174 | 76 | 250 | - | - | 250 |
| | 42 | 173 | 73 | 246 | _ | _ | 246 42 |
| Modular structures - services | 89 | - | - | - | - | - | 89 |
| Logistics and facility | 24 | _ | | _ | _ | _ | 24 |
| operations and | | - | - | - | - | - | |
| maintenance services | 19 | _ | _ | _ | _ | _ | 19 |
| Lodging and support | 26 25 | - | - | - | - | - | 26 25 |
| Customer contributions | | 7 | _ 6 | 13 | _ | _ | 13 |
| Customer contributions | _ | 7 | 5 | 12 | - | _ | 12 |
| Franchise fees | _ | 8 | 50 | 58 | _ | _ | 58 |
| Transmise rees | _ | 7 | 48 | 55 | _ | _ | 55 |
| Retail electricity and natural | _ | - | - | _ | _ | 57 | 57 |
| gas services Î | _ | _ | _ | _ | _ | 25 | 25 |
| Storage and industrial water | - | - | - | - | 3 | - | 3 |
| | _ | - | | | 5 | | 5 |
| Total rendering of services | 92 133 | 311 318 | 343 328 | 654 646 | 3 5 | 57 25 | 806 809 |
| Sale of Goods | 155 | 310 | 320 | 040 | 3 | 25 | 809 |
| Electricity generation and | | | | | 9 | | 9 |
| delivery | _ | _ | _ | _ | 7 | _ | 7 |
| Commodity sales | _ | _ | _ | _ | 12 | 2 | 14 |
| commodity canes | - | _ | - | _ | 8 | _ | 8 |
| Modular structures - goods | 56 | - | _ | - | _ | - | 56 |
| | 38 | _ | _ | _ | _ | _ | 38 |
| Total sale of goods | 56 | - | _ | - | 21 | 2 | 79 |
| | 38 | _ | | | 15 | _ | 53 |
| Lease income | | | | | | | |
| Finance lease | - | - | - | - | 5 | - | 5 |
| | _ | - | _ | - | 2 | _ | 2 |
| Operating lease | 33 | - | - | - | _ | - | 33 30 |
| Total lease inseres | 33 | _ | _ | _ | 5 | _ | 30 38 |
| Total lease income | 30 | _ | - | - | 2 | - | 32 |
| | | 24 | 7 | 31 | 7 | 9 | 47 |
| Other | - | 26 | 10 | 36 | 8 | 9 | 44 |
| Takal | 404 | | | | | - | |
| Total | 181 | 335 | 350 | 685 | 36 | 68 | 970 |
| | 201 | 344 | 338 | 682 | 30 | 25 | 938 |

⁽¹⁾ For the three months ended June 30, 2021, Electricity and Natural Gas segments include \$103 million of unbilled revenue (2020 - \$97 million).

⁽²⁾ Includes revenues from the Corporate & Other in Canadian Utilities Limited and ATCO Ltd.

The disaggregation of revenues by each operating segment for the six months ended June 30 is shown below:

| 2021 | Structures | | Utilities | | Energy | | |
|---------------------------------------|-------------|----------------------------|----------------------------|-------|----------------|-----|--------------|
| 2020 | & Logistics | Electricity ⁽¹⁾ | Natural Gas ⁽¹⁾ | Total | Infrastructure | | Consolidated |
| Revenue Streams | | | | | | | |
| Rendering of Services | | | | | | | |
| Distribution services | _ | 252 | 502 | 754 | _ | _ | 754 |
| Discribation services | _ | 250 | 509 | 759 | _ | _ | 759 |
| Transmission services | _ | 347 | 152 | 499 | _ | _ | 499 |
| | _ | 346 | 145 | 491 | _ | _ | 491 |
| Modular structures - | 80 | - | _ | _ | - | _ | 80 |
| services | 166 | - | _ | _ | - | - | 166 |
| Logistics and facility operations and | 51 | - | _ | _ | - | - | 51 |
| maintenance services | 45 | _ | _ | _ | _ | _ | 45 |
| Lodging and support | 43 | _ | _ | _ | _ | _ | 43 |
| | 46 | _ | _ | _ | _ | _ | 46 |
| Customer contributions | - | 16 | 11 | 27 | - | - | 27 |
| | _ | 15 | 11 | 26 | _ | _ | 26 |
| Franchise fees | - | 17 | 122 | 139 | _ | _ | 139 |
| | _ | 15 | 121 | 136 | - | _ | 136 |
| Retail electricity and natural | _ | - | _ | _ | - | 140 | 140 |
| gas services ´ | - | - | _ | _ | - | 85 | 85 |
| Storage and industrial water | - | - | - | - | 9 7 | - | 9 |
| T. (.) | 174 | 632 | | 1,419 | 9 | 140 | 1,742 |
| Total rendering of services | 257 | 626 | 787 | 1,412 | 7 | 85 | 1,742 |
| Sale of Goods | 237 | 020 | , 55 | ., | , | 03 | 1,701 |
| Electricity generation and | _ | _ | _ | _ | 16 | | 16 |
| delivery | _ | _ | _ | _ | 14 | _ | 14 |
| Commodity sales | _ | _ | _ | _ | 20 | 3 | 23 |
| | _ | _ | - | _ | 15 | _ | 15 |
| Modular structures - goods | 106 | - | _ | _ | - | _ | 106 |
| | 60 | _ | | _ | _ | _ | 60 |
| Total sale of goods | 106 | - | - | - | 36 | 3 | 145 |
| | 60 | _ | _ | _ | 29 | _ | 89 |
| Lease income | | | | | | | |
| Finance lease | _ | - | _ | _ | 8 | _ | 8 |
| | _ | _ | _ | _ | 5 | _ | 5 |
| Operating lease | 68 | - | _ | _ | _ | _ | 68 |
| | 55 | _ | _ | _ | - | _ | 55 |
| Total lease income | 68 | - | _ | - | 8 | - | 76 |
| | 55 | _ | _ | _ | 5 | _ | 60 |
| Other | - | 40 | 13 | 53 | 17 | 9 | 79 |
| - Cuiei | _ | 35 | 21 | 56 | 23 | 5 | 84 |
| Total | 348 | 672 | 800 | 1,472 | 70 | 152 | 2,042 |
| | 372 | 661 | 807 | 1,468 | 64 | 90 | 1,994 |

⁽¹⁾ For the six months ended June 30, 2021, Electricity and Natural Gas segments include \$103 million of unbilled revenue (2020 - \$97 million). At June 30, 2021, \$103 million of the unbilled trade accounts receivables are included in trade accounts receivable and contract assets (December 31, 2020 - \$132

⁽²⁾ Includes revenues from the Corporate & Other in Canadian Utilities Limited and ATCO Ltd.

5. EARNINGS PER SHARE

Earnings per Class I Non-Voting (Class I) and Class II Voting (Class II) Share are calculated by dividing the earnings attributable to Class I and Class II Shares by the weighted average shares outstanding. Diluted earnings per share are calculated using the treasury stock method, which reflects the potential exercise of stock options and vesting of shares under the Company's mid-term incentive plan (MTIP) on the weighted average Class I and Class II Shares outstanding.

The earnings and average number of shares used to calculate earnings per share are as follows:

| | Thre | e Months Ended June 30 | S | ix Months Ended June 30 |
|--|-------------|---------------------------|-------------|----------------------------|
| | 2021 | 2020 | 2021 | 2020 |
| Average shares | | | | |
| Weighted average shares outstanding | 114,184,060 | 114,411,064 | 114,242,720 | 114,381,714 |
| Effect of dilutive stock options | 75,517 | 12,917 | 40,729 | 31,806 |
| Effect of dilutive MTIP | 240,353 | 257,964 | 242,126 | 286,796 |
| Weighted average dilutive shares outstanding | 114,499,930 | 114,681,945 | 114,525,575 | 114,700,316 |
| Earnings for earnings per share calculation | | | | |
| Earnings for the period | 26 | 89 | 187 | 263 |
| Non-controlling interests | (14) | (44) | (92) | (131) |
| Earnings attributable to Class I and Class II Shares | 12 | 45 | 95 | 132 |
| Earnings and diluted earnings per Class I and Class II Share | | | | |
| Earnings per Class I and Class II Share | \$0.10 | \$0.39 | \$0.83 | \$1.15 |
| Diluted earnings per Class I and Class II Share | \$0.10 | \$0.39 | \$0.82 | \$1.15 |

6. PROPERTY, PLANT AND EQUIPMENT

A reconciliation of the changes in the carrying amount of property, plant and equipment is as follows:

| | Utility Transmission & Distribution | Electricity Generation | Land and Buildings | Construction Work-in- Progress | Other | Total |
|-----------------------------------|---|---------------------------|-----------------------|--------------------------------------|-------|--------|
| Cost | | | | | | |
| December 31, 2020 | 21,004 | 140 | 998 | 647 | 1,804 | 24,593 |
| Additions | 13 | _ | 55 | 585 | 37 | 690 |
| Transfers | 493 | _ | 5 | (558) | 60 | _ |
| Retirements and disposals | (32) | _ | (7) | (28) | (39) | (106) |
| Changes to asset retirement costs | _ | (2) | _ | _ | (5) | (7) |
| Foreign exchange rate adjustment | (64) | (6) | (5) | (9) | (21) | (105) |
| June 30, 2021 | 21,414 | 132 | 1,046 | 637 | 1,836 | 25,065 |
| Accumulated depreciation | | | | | | |
| December 31, 2020 | 5,119 | 18 | 216 | 78 | 835 | 6,266 |
| Depreciation and impairment | 247 | 25 | 14 | _ | 49 | 335 |
| Retirements and disposals | (32) | _ | (7) | _ | (27) | (66) |
| Foreign exchange rate adjustment | (15) | (1) | (1) | (3) | (7) | (27) |
| June 30, 2021 | 5,319 | 42 | 222 | 75 | 850 | 6,508 |
| Net book value | | | | | | |
| December 31, 2020 | 15,885 | 122 | 782 | 569 | 969 | 18,327 |
| June 30, 2021 | 16,095 | 90 | 824 | 562 | 986 | 18,557 |

The additions to property, plant and equipment included \$6 million of interest capitalized during construction for the six months ended June 30, 2021 (2020 - \$7 million).

PIONEER NATURAL GAS PIPELINE ACQUISITION

Utilities Segment

In the third quarter of 2020, ATCO Gas and Pipelines Ltd., a wholly owned subsidiary of CU Inc., entered into an agreement to acquire the Pioneer Pipeline from Tidewater Midstream & Infrastructure Ltd. and its partner TransAlta Corporation, subject to customary conditions including regulatory approvals by the Alberta Utilities Commission (AUC) and Alberta Energy Regulator.

The 131 km natural gas pipeline runs from the Drayton Valley area to the Wabamum area west of Edmonton. On June 15, 2021, the AUC issued a decision approving the acquisition of the Pioneer Pipeline and associated costs, totaling \$265 million.

Consistent with the geographic areas defined in the Integration Agreement, ATCO Gas and Pipelines Ltd. will transfer to Nova Gas Transmission Ltd. (NGTL) the 30 km segment of pipeline that is located in the NGTL footprint for approximately \$65 million. The transfer to NGTL is subject to approval from the Canada Energy Regulator and is expected to close in the fourth quarter of 2021.

The transaction to acquire the Pioneer Pipeline closed during the second quarter of 2021. As a result, \$197 million was recorded in additions to property, plant and equipment in the consolidated balance sheets and the consolidated statements of cash flows. The costs incurred to date for the segment of the pipeline that will be sold to NGTL, amounting to \$63 million, were recorded as assets held-for-sale in prepaid expenses and other current assets in the consolidated balance sheets, and were included in other investing activities in the consolidated statements of cash flows. The remaining \$5 million relates to pipeline integration costs that are expected to be incurred in the second half of 2021.

ATCO Gas and Pipelines Ltd. applied the optional IFRS 3 Business combinations concentration test to the acquisition of the Pioneer Pipeline, which has resulted in the acquired asset being accounted for as an asset acquisition.

7. LONG-TERM DEBT

In the first guarter of 2020, ATCO Power Australia, a subsidiary of Canadian Utilities Limited, refinanced its \$63 million Australian dollars (equivalent of \$55 million Canadian dollars) credit facility with a new lender at Bank Bill Swap Benchmark Rate (BBSY) plus margin fee, extending the credit facility's maturity from February 2020 to June 2025. The floating BBSY interest rate is hedged to June 2025 with an interest rate swap agreement which fixes the interest rate at 1.68 per cent.

8. CLASS I NON-VOTING AND CLASS II VOTING SHARES

At June 30, 2021, there were 101,136,899 (December 31, 2020 - 101,347,899) Class I Shares and 13,196,129 (December 31, 2020 - 13,196,129) Class II Shares outstanding. In addition, there were 1,606,600 options to purchase Class I Shares outstanding at June 30, 2021, under the Company's stock option plan.

DIVIDENDS

The Company declared and paid cash dividends of \$0.4483 and \$0.8966 per Class I and Class II Share during the three and six months ended June 30, 2021 (2020 - \$0.4352 and \$0.8704). The Company's policy is to pay dividends quarterly on its Class I and Class II Shares. The payment of any dividend is at the discretion of the Board and depends on the financial condition of the Company and other factors.

On July 22, 2021, the Company declared a third quarter dividend of \$0.4483 per Class I and Class II Share.

NORMAL COURSE ISSUER BID

On March 9, 2021, ATCO Ltd. began a normal course issuer bid to purchase up to 1,013,478 outstanding Class I Shares. The bid expires on March 8, 2022. The prior year normal course issuer bid to purchase up to 1,014,684 outstanding Class I Shares began on March 9, 2020 and expired on March 8, 2021.

During the six months ended June 30, 2021, 220,000 Class I shares were purchased for \$9 million, resulting in a decrease to retained earnings of \$9 million.

9. RETIREMENT BENEFITS

At June 30, 2021, the discount rate assumption which is used to measure the accrued benefit obligations increased to 3.19 per cent from 2.58 per cent at December 31, 2020. The discount rate assumption was based on market interest rates of high quality bonds that match the timing and amount of expected benefit payments.

Due to the re-measurement of the accrued benefit obligations and related plan assets, the funded status (market value of assets less accrued benefit obligations) increased from a net deficit of \$439 million at December 31, 2020 to a net deficit of \$220 million at June 30, 2021. The deficit of \$220 million is net of a retirement benefit asset of \$76 million related to Retirement Plan for Employees of Canadian Utilities Limited and Participating Companies (CU

At June 30, 2021, the Company has recognized a retirement benefit asset of \$76 million and retirement benefit obligations of \$296 million.

10. CASH FLOW INFORMATION

ADJUSTMENTS TO RECONCILE EARNINGS TO CASH FLOWS FROM OPERATING ACTIVITIES

Adjustments to reconcile earnings to cash flows from operating activities are summarized below.

| | Thre | e Months Ended June 30 | Si | Six Months Ended June 30 | | |
|--|------|---------------------------|------|-----------------------------|--|--|
| | 2021 | 2020 | 2021 | 2020 | | |
| Depreciation, amortization and impairment | 224 | 177 | 394 | 333 | | |
| Earnings from investment in associate company | (3) | (2) | (6) | (5) | | |
| Dividends received from associate company | _ | _ | 15 | 17 | | |
| Dividends and distributions received from investment in joint ventures | 9 | 8 | 12 | 12 | | |
| Earnings from investment in joint ventures | (6) | (3) | (20) | (10) | | |
| Income tax expense | 10 | 35 | 55 | 98 | | |
| Unrealized losses (gains) on derivative financial instruments | 14 | (5) | 15 | (12) | | |
| Contributions by customers for extensions to plant | 51 | 21 | 107 | 47 | | |
| Amortization of customer contributions | (13) | (12) | (27) | (26) | | |
| Net finance costs | 101 | 102 | 203 | 201 | | |
| Income taxes paid | (7) | (11) | (43) | (19) | | |
| Other | 8 | (21) | 13 | (5) | | |
| | 388 | 289 | 718 | 631 | | |

CASH POSITION

Cash position in the unaudited interim consolidated statements of cash flows at June 30 is comprised of:

| | 2021 | 2020 |
|--------------------------------|------|-------|
| Cash | 621 | 1,067 |
| Short-term investments | 1 | 20 |
| Restricted cash ⁽¹⁾ | 24 | 53 |
| Cash and cash equivalents | 646 | 1,140 |
| Bank indebtedness | (3) | (2) |
| | 643 | 1,138 |

⁽¹⁾ Cash balances which are restricted under the terms of joint arrangement agreements are considered not available for general use by the Company.

11. FINANCIAL INSTRUMENTS

FAIR VALUE MEASUREMENT

Financial instruments are measured at amortized cost or fair value. Fair value represents the estimated amounts at which financial instruments could be exchanged between knowledgeable and willing parties in an arm's length transaction. Determining fair value requires management judgment. The valuation methods used to determine the fair value of each financial instrument and its associated level in the fair value hierarchy is described below.

| Financial Instruments | Fair Value Method |
|---|--|
| Measured at Amortized Cost | |
| Cash and cash equivalents, accounts receivable and contract assets, bank indebtedness, and accounts payable and accrued liabilities | Assumed to approximate carrying value due to their short-term nature. |
| Finance lease receivables | Determined using a risk-adjusted interest rate to discount future cash receipts (Level 2). |
| Long-term debt | Determined using quoted market prices for the same or similar issues. Where the market prices are not available, fair values are estimated using discounted cash flow analysis based on the Company's current borrowing rate for similar borrowing arrangements (Level 2). |
| Measured at Fair Value | |
| Interest rate swaps | Determined using interest rate yield curves at period-end (Level 2). |
| Foreign currency contracts | Determined using quoted forward exchange rates at period-end (Level 2). |
| Commodity contracts | Determined using observable period-end forward curves and quoted spot market prices with inputs validated by publicly available market providers (Level 2). |
| | Determined using statistical techniques to derive period-end forward curves using unobservable inputs or extrapolation from spot prices in certain commodity contracts (Level 3). |

FINANCIAL INSTRUMENTS MEASURED AT AMORTIZED COST

The fair values of the Company's financial instruments measured at amortized cost are as follows:

| | | December 31, 2020 | | |
|---------------------------|-------------------|-------------------|-------------------|---------------|
| Recurring Measurements | Carrying Value | Fair Value | Carrying Value | Fair Value |
| Financial Assets | | | | |
| Finance lease receivables | 167 | 232 | 175 | 254 |
| Financial Liabilities | | | | |
| Long-term debt | 9,543 | 10,999 | 9,619 | 11,987 |

FINANCIAL INSTRUMENTS MEASURED AT FAIR VALUE

The Company's derivative instruments are measured at fair value. At June 30, 2021, the following derivative instruments were outstanding:

- interest rate swaps for the purpose of limiting interest rate risk on the variable future cash flows of longterm debt;
- foreign currency forward contracts for the purpose of limiting exposure to exchange rate fluctuations relating to expenditures denominated in Mexican pesos and U.S. dollars; and
- natural gas and forward power sale and purchase contracts for the purpose of limiting exposure to electricity and natural gas market price movements.

The balance sheet classification and fair values of the Company's derivative financial instruments are as follows:

| | Subject to Hedge Accounting | | Not Subject to Hedge Accounting | | |
|---|--------------------------------|-------------|------------------------------------|---|---------------------------------------|
| Recurring Measurements | Interest Rate Swaps | Commodities | Commodities | Foreign Currency Forward Contracts | Total Fair Value of Derivatives |
| June 30, 2021 | | | | | |
| Financial Assets | | | | | |
| Prepaid expenses and other current assets | _ | 48 | 2 | _ | 50 |
| Other assets ⁽¹⁾ | _ | 18 | 4 | _ | 22 |
| Financial Liabilities | | | | | |
| Provisions and other current liabilities | 3 | 15 | 14 | _ | 32 |
| Other liabilities ⁽¹⁾ | 12 | 8 | 2 | _ | 22 |
| December 31, 2020 | | | | | |
| Financial Assets | | | | | |
| Prepaid expenses and other current assets | _ | 25 | 5 | _ | 30 |
| Other assets ⁽¹⁾ | _ | 12 | 4 | _ | 16 |
| Financial Liabilities | | | | | |
| Provisions and other current liabilities | 3 | 6 | 8 | _ | 17 |
| Other liabilities ⁽¹⁾ | 27 | 4 | 3 | | 34 |

⁽¹⁾ At June 30, 2021, financial liabilities and financial assets include \$14 million and \$3 million, respectively, of Level 3 derivative financial instruments (December 31, 2020 - financial liabilities and financial assets included \$9 million and \$8 million, respectively, of Level 3 derivative financial instruments).

Notional and maturity summary

The notional value and maturity dates of the Company's derivative instruments outstanding are as follows:

Subject to Hedge Accounting

Not Subject to Hedge Accounting

| Notional value and maturity | Interest Rate Swaps | Natural Gas | Power ⁽²⁾ | Natural Gas | Power ⁽²⁾ | Foreign Currency Forward Contracts | |
|-----------------------------|------------------------|----------------|----------------------|----------------|----------------------|---|--|
| June 30, 2021 | | | | | | | |
| Purchases ⁽³⁾ | _ | 17,823,200 | 3,186,818 | _ | _ | _ | |
| Sales (3) | _ | 2,646,652 | 594,020 | 6,444,382 | 905,971 | _ | |
| Currency | | | | | | | |
| Canadian dollars | 92 | _ | _ | _ | _ | _ | |
| Australian dollars | 735 | _ | _ | _ | _ | _ | |
| Mexican pesos | 570 | _ | _ | _ | _ | 100 | |
| Maturity | 2023-2028 | 2021-2025 | 2021-2026 | 2021-2024 | 2021-2024 | 2021 | |
| December 31, 2020 | | | | | | | |
| Purchases ⁽³⁾ | _ | 10,593,800 | 2,203,836 | _ | _ | _ | |
| Sales ⁽³⁾ | _ | 3,238,242 | 759,246 | 7,867,560 | 1,089,495 | _ | |
| Currency | | | | | | | |
| Canadian dollars | 93 | _ | _ | _ | _ | _ | |
| Australian dollars | 738 | _ | _ | _ | _ | _ | |
| Mexican pesos | 570 | _ | _ | _ | _ | 100 | |
| Maturity | 2023-2028 | 2021-2025 | 2021-2025 | 2021-2024 | 2021-2024 | 2021 | |

⁽¹⁾ Notional amounts for the natural gas purchase contracts are the maximum volumes that can be purchased over the terms of the contracts.

Notional amounts for the forward power sale and purchase contracts are the commodity volumes committed in the contracts.

Volumes for natural gas and power derivatives are in GJ and MWh, respectively.